

Annual Report 2021

2019-2023

Peer 2 Peer 4 Justice Indonesia - Netherlands Legal Network

CILC
Center for International
Legal Cooperation

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1. Introduction



This progress report provides a detailed account of the implementation of activities from 1 January 2021 until 31 December 2021 in the framework of the project entitled: “Peer 2 Peer 4 Justice Indonesia – Netherlands Legal Network 2019 – 2023” (hereinafter referred to as the P2P project).

2021 marked the third year of implementation of the P2P project which was predominantly characterized by an online working approach due to Covid 19. Despite the pandemic, we continued to work towards realizing the objectives established at the beginning of the project. These are:

- ✓ Supporting the continuation of important partnerships and relationships.
- ✓ Strengthening the network of Dutch and Indonesian legal professionals.
- ✓ Contributing to the most relevant and viable legal reform processes and their sustainability; and
- ✓ Steering the bilateral relationship from aid towards areas of a commercial interest with an emphasis on the importance of a well-functioning rule of law.

In 2021 we made significant progress despite the remaining challenges of Covid 19’s travel and gather bans. This can be attributed to our newly adapted methodology and designed consultations that were established in 2020. These include organizing capacity building, online programs as well as meetings through online platforms. By convening the Working Group (WG) through online meetings, more members were able to attend than before. The online thematic events for Ombudsman and the Directorate of General of Correction (Ditjen Pas) in December also attracted a large number of participants, which in normal circumstances wouldn’t have been possible as the thematic events were more accessible to join online. We developed a training plan, modules, materials and videos for the new MA case selection team online and created a database of all the content, for current and future case selection team members, which made the transfer of knowledge and skills more sustainable and available for further case selection team members use. We developed a survey for the Ombudsman to measure Propartif and started a research and awareness trajectory into Access to Remedy in Indonesia.

Throughout the project year, we met more frequently with the partners in Indonesia and the Netherlands through online platforms; this both increased the exchange of information and strengthened relations. By the end of the year, both in the Netherlands and in Indonesia, some activities could take place on-site or in hybrid format, further facilitating in-depth exchange.

However, despite these successes, we encountered limitations. It was difficult to illustrate practices and experience online, especially when working with new partners who haven’t been to the Netherlands before. This is the case for Ditjen Pas the Netherlands Probation Service (Reclassering Nederland). Moreover, the postponement of working visits of the Netherlands Ombudsman due to Covid 19 had an impact on progress in the implementation pace for that part of the project. In addition, preparation of project activities requires a good investment of staff time and resources to get optimal results and on some occasions, it can be difficult to monitor the progress in terms of outcome.

Nevertheless, we have remained persistent and guided our approach to realize the targets set in the annual plan 2021. We have continued to strengthen the existing and new peer-to-peer relations and network in 2021 and introduced new projects on Access to Remedy and Impunity in

Indonesia in consultation with the WG and the Embassy of the Kingdom of the Netherlands in Indonesia (EKN).

We are very grateful for the flexibility and continued support offered by EKN to see us through the implementation of the project.

2. Main project achievements



This chapter presents a summary of the main achievements that resulted from the activities implemented from 1 January 2021 until 31 December 2021.

Outcome 1 Indonesia-Netherlands Rule of Law network continues to operate and remains relevant

Output 1.1. Indonesia Working Group continues to function throughout 2019-2023 // Main achievements

- ✓ 6 Working Group Indonesia meetings were held online with a relatively high number of participants
- ✓ WG Annual plan 2022 developed and adopted
- ✓ WG Annual plan 2021 implemented
- ✓ WG Online Platform active with 120 member registrations so far

Output 1.2. Thematic events organized with existing and new partners have contributed to deepening the dialogue on specific reform areas // Main achievements

- ✓ 1 Thematic event held on judicial reform
- ✓ 1 Thematic event held on stakeholders' cooperation in the criminal justice chain
- ✓ 1 Thematic event held on Propartif
- ✓ 50 Member organizations in the Netherlands and Indonesia engaged through the Working Group
- ✓ 100 Organizations and knowledge institutions in Indonesia and the Netherlands engaged through the events on reform processes

Outcome 2 Sustained and institutionalized relations of NL/IND justice sector institutions have furthered concrete reform processes

Output 2.1. Existing long-term peer-to-peer relations between justice sector institutions in the Netherlands and Indonesia are maintained and managed // Main achievements

- ✓ 1 Courtesy call MA - HR conducted to strengthen the relationship
- ✓ Online capacity building program developed MA - HR on case selection, regular meetings and improved use of a database (3 reform goals)
- ✓ 1 Courtesy call MA – RvdR conducted to strengthen the relationship
- ✓ Review of Performance Based Budgeting (PBB) in Indonesia and consultation of MA and stakeholders to affirm commitment in the implementation
- ✓ 1 Courtesy call ORI – NO conducted to strengthen the relationship
- ✓ ORI working group on institutionalization Propartif established
- ✓ Online consultations ORI – NO conducted on how to institutionalize Propartif conducted (1 reform goal)

- ✓ Online consultation program ORI – NO developed, on institutionalization Propartif (1 reform goal)
- ✓ Measurement tool developed to measure the implementation of Propartif
- ✓ Online capacity program ORI – NO developed on carrying out activities to promote ORI as knowledge centre on Propartif developed (1 reform goal)
- ✓ 1 Thematic event held on judicial reform
- ✓ 1 Thematic event held on Propartif

Outcome 3 New bilateral relations between justice sector institutions established in support of concrete reform goals

Result / output 3.1. New peer to peer relation(s) between the Netherlands and Indonesian probation service is established to increase awareness of Indonesian criminal justice actors about the benefits and opportunities of probation and alternative sanction // Main achievements

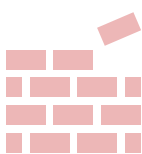
- ✓ 2 Courtesy calls of the leadership of Ditjen Pas and Reclassering Nederland
- ✓ 2 Hybrid sessions on restorative justice aiming for improving cooperation among stakeholders in the implementation
- ✓ 1 Thematic event on cooperation in the criminal justice chain
- ✓ 2 bimonthly meeting on topics community service and electronic monitoring. Regular consultation among Ditjen Pas, CILC and Reclassering Nederland on project implementation and development in the criminal justice sector

Result / output 3.2. New peer to peer relation(s) established and managed in support of judicial reform in line with RPJMN 2020-2024 // Main achievements

- ✓ 1 Consultation meeting held between Bappenas and CILC to present P2P and areas for collaboration
- ✓ Regular consultation meeting held with EKN to explore ideas on establishing new relations under output 3.2
- ✓ A new project established on Access to Remedy, focusing on Loss of housing and access to appropriate remedies
- ✓ Defined plan for organizing series of webinars on Impunity in Indonesia

3. Progress in implementation

This chapter sets out in detail the activities implemented and progress achieved in terms of Realized outputs.



Outcome 1 Indonesia-Netherlands Rule of Law network continues to operate and remains relevant

- ✓ Output 1.1: Indonesia Working Group continues to function throughout 2019-2023
- ✓ Output 1.2: Thematic events organized with existing and new partners have contributed to deepening the dialogue on specific reform areas

Working Group Indonesia

The WG Indonesia grew throughout 2021 with about 120 active participants in the Netherlands and Indonesia. In addition to online sessions (three sessions in Jakarta and three in the

Netherlands), the WG made more use of its online platform (Google classroom) thereby strengthening virtual engagement of the WG.

The WG meetings in Jakarta were organized virtually via Zoom. Three meetings were held, each with its own topic and presentation from member institution. The first WG meeting was conducted in March 2021 to discuss the annual plan and present ideas for thematic events. The second WG meeting was held in July and was organized in collaboration with the Atma Jaya Catholic University of Indonesia, focussing on access to justice. The third WG meeting in Indonesia was organized in September 2021 with the Indonesia Judicial Research Society (IJS) to reflect on the Indonesian *Prosecutor’s guidelines No. 11 on Narcotics Case Handling* and the work plan of 2022. The last WG meeting was organized and meant to take place on-site in Jakarta in December 2021, but it was cancelled due to the Covid 19 tightening of travel and gather bans.

The working group meetings in The Hague were also organized virtually via Zoom. As with the Indonesian WG, three meetings were conducted online each focusing on specific topics next to the general WG updates.

The first working group meeting was organized with Martijn Scheltema and Santy Kouwagam on the topic of *Access to Remedy*. They shared preliminary findings of their research and the plan to conduct further interviews with experts. Following the WG meeting, a small project on Access to Remedy was created (for more information see outcome 3, page 21).



The second WG meeting was organized with pathfinders on people-centred justice in Indonesia. During the meeting, the Bahasa Indonesia translation of the *Justice for All* report developed by *Pathfinders for Peaceful, Just and Inclusive Societies* was virtually launched. Pathfinders is a group of 39 member states and international organizations co-chaired by Minister Sigrid Kaag. The virtual launch was attended by 60 representatives from government institutions

and civil society in Indonesia as well as international organizations. The virtual launch aimed to 1) discuss people-centered justice experience in Indonesia, 2) explore what legal institutions can do to foster people-centered justice, 3) identify opportunities for building a justice data culture, strengthening legal empowerment, and supporting transformative shifts in institutions, and 4) align justice partnerships in Indonesia with the global SDG agenda. Deworoto Joko Putranto, Director of law and regulation of the Ministry of National Development Planning (Bappenas) of Indonesia, kicked-off the meeting stating that ‘Justice for All’ should not be a mere jargon but must be implemented and incorporated in national policies and plans. The collaboration with Pathfinders was fruitful and will continue in 2022.

A third WG meeting was organized in September to discuss and agree upon the P2P working group annual plan for 2022. The meeting also served as an opportunity for Brechtje Klandermans to pass on the torch and introduce the new First Secretary and Deputy Head political section of the Dutch Embassy, Mark Hengstman. Furthermore, a team of WG members presented their plans for conducting webinar series on Impunity to commence in early 2022 (for more information see outcome 3, page 21).

The final WG meeting was scheduled to take place in December in-person as a networking gathering to connect people during the time of Covid 19 as well as bid farewell to Manon Tiessink and Brechtje Klandermans, however, this was cancelled due to lockdown regulations in the Netherlands.

Minutes of the WG meetings are available for reference upon request.

Thematic events

Introduction

Thematic events have provided a crucial opportunity to share knowledge, skills, and experience amongst the legal institutions, WG members and a wider audience working together in legal reforms in Indonesia. In 2021 CILC, in collaboration with the Indonesian Institute for Independent Judiciary (LeIP), continued to organize webinars online with project partners. These webinars were well attended by both Dutch and Indonesian partners; the highest number of attendance recorded was during the meeting with the Ombudsman on Propartif in December 2021 during which 560 participants were present.

Thematic event on judicial reform

CRIMINAL COURT PROCEEDINGS DURING THE COVID-19 PANDEMIC

7 October 2021
15.00 - 17.00 PM (WIB) Jakarta
09.00 - 11.00 AM (CET) The Hague

Location: Zoom

Keynote speakers
H. Suharto M. Hum
Supreme Justice of the Criminal Chamber, Republic of Indonesia
Annelies Röttgering
Justice of Criminal Chamber of Supreme Court of the Netherlands

Panelists
Gunfara Eka Sekti
Judge of Batang District
Liza Faridhi
Executive Director of LeIP
Prof. Mr. Dr. Marijke Malsch
Senior Researcher NSC/R

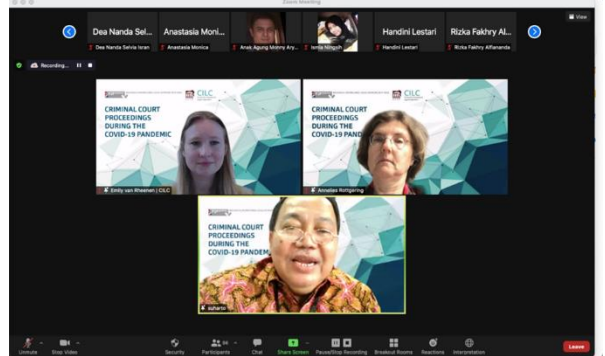
Moderator
Jane Aileen Tedjaseputra
Program Manager of LeIP

On October 7th, 2021, a Thematic Event on Criminal Court Proceedings During the Covid-19 Pandemic was organized under the P2P for Justice Project by CILC and LeIP. This webinar was conducted online via Zoom with 86 attendees.

During this event, the discussion focused on the impact of the Covid 19 pandemic and the subsequent changes in criminal court proceedings in Indonesia and the

Netherlands. Practitioners and academics who had researched this topic were invited to share their challenges and opportunities through a panel moderated by LeIP. Justice Suharto, S.H from the criminal chamber of the Mahkamah Agung and Justice Annelies Röttgering of the criminal chamber of the Hoge Raad also spoke of the role of the supreme court in safeguarding justice whilst facilitating online administration, proceedings, and public hearings.

Besides the thematic event, the Supreme Court of the Republic of Indonesia also created a Working Group on the Administration and Trial of Criminals Cases Electronically on 29 April 2020. The mandate of this WG are to (1) carry out mapping and analysis of needs to arrange the administration and trial of criminal cases electronically and (2) design the administration and trial of criminal cases in court electronically. A year after the enactment of the regulation (PERMA Online Criminal Proceedings), an exchange discussion was conducted to evaluate its effectiveness and to identify if there is any need for revision or amendment to better protect and fulfill human rights. Recommendations were written following the evaluation and shared during the thematic event.



Thematic event on cooperation in the criminal justice chain

Cooperation among law enforcement agents and stakeholders in the criminal justice chain remains a challenge in Indonesia. To reinforce change and reform in the implementation of restorative justice and alternative sanctions, law enforcement agents need to work together and promote probation work.

On December 6th, 2021, CILC, the Dutch Probation Service and Ditjen Pas organised a webinar to discuss cooperation among stakeholders in the criminal justice chain. The

purpose of the webinar was to promote a swift exchange of information, experience and lessons learned on correctional practice and to support appropriate reforms in correctional services.

The meeting was attended by 280 participants among which were representatives from the judiciary, public prosecution, and the correctional services in Indonesia. The key speakers were:

- **Eric Vincken**, Deputy Director, Center for International Legal Cooperation (CILC)
- **Dewobroto Joko Putranto**, Director of Law and Regulation, Ministry of National Development Planning (Bappenas)
- **Mark Hengstman**, 1st Secretary, Embassy of the Kingdom of the Netherlands
- **Justine Beumer Gonggrijp** Prosecutor
- **Rutger Wery**, Former Judge Court of Appeal Arnhem-Leeuwarden, Former Advocate
- **Ferry van Aagten**, Unit Manager, Netherlands Probation Service, Gelderland
- **Neva Suanti** - Head of Garut Attorney District Office

- **Diah Sulastris Dewi** - High Court Judge of Jakarta
- **Liberti Simanjuntak** - Director of Community Guidance and Child Protection

The meeting created an opportunity to enhance awareness among criminal justice actors and the public on the benefits of effective probation service, especially the reinforcement of restorative justice and alternative sanction to create safer communities. Key themes discussed among Indonesian partners included the restorative justice approach in Indonesia and the need for criminal justice actors to work together to ensure sound implementation. From the Dutch side, emphasis was laid on probation work, the implementation of alternative sanctions, benefits of effective cooperation in the criminal justice chain and opportunities and challenges in establishing such.

This webinar has contributed to a better understanding of the concept of restorative justice and alternative sanctions in Indonesia. It opened talks among stakeholders to establish common ground for the implementation of restorative justice and alternative sanctions in Indonesia.

Thematic event on Propartif

One of the aspirations resulting from the courtesy call in April between ORI-NO was the desire of ORI to become a knowledge centre for Propartif to support in the expansion and application of Propartif, within and outside of the Ombudsman Office. To that end, it was agreed that a thematic event/webinar would be organized on 15th December 2021 to consolidate ORI as a knowledge centre on Propartif. Key themes addressed were the Fair Treatment Approach in the Netherlands and steps that the Indonesian Ombudsman has taken towards promoting Propartif in Indonesia.



The audience saw an average of 500 participants, consisting of representatives of Indonesian central and local government, staff of the Indonesian Ombudsman’s central and regional offices and Dutch organizations working with Indonesia. As keynote speakers, Bobby Hamzar Rafinus, Deputy Head of the Indonesian Ombudsman and Reinier van Zutphen, Head of the Dutch Ombudsman, kicked-off the event, followed by Stephan Sjouke, Head of international affairs of the Dutch Ombudsman and Muhammad Firmansyah, Head of the investigation team of the South Kalimantan Ombudsman Office who each shared Propartif experiences of their respective offices. Marise van Amersfoort from the Vrije Universiteit, Amsterdam wrapped-up the discussion with a Propartif Training.

The Q&A sessions showed a lot of response from various fields, including the army and, importantly, local government authorities. The latter is also a crucial target group of which a large portion of the small administration complaints are directed. The interest outside of the Ombudsman Office was very encouraging, marking the possibility for wide acceptance of applying Propartif by government institutions similarly to the Netherlands. We expect to organise in 2022 an offline follow-up during the visit of the Dutch Ombudsman to Indonesia.



The webinar contributed to a better understanding of the concept of Propartif within the ORI institutions as well as regional and local government in Indonesia. It allowed for a wider participation of interested and relevant stakeholders due to its online nature. Furthermore, it promoted dialogue among stakeholders to establish common ground for the implementation of restorative justice and

alternative sanctions in Indonesia.

Gender

During the WG meetings and other activities we remained alert to gender; that is, we considered the ratio of female and male representation and their engagement in the conversation. In the meetings we have conducted, female participants were dominant representing 65% of participants. During the last meeting of March 8th, 66% of attendees were female. Thus, on average, we were able to maintain a 65% women participation rate in events.

Baseline 2021

	Baseline – 30 April 2020	Target	Status – 30 th September 2021
Appreciation of the functioning of the Working Group	3.4 out of 5	4.1 out of 5	3.75
Appreciation of the added value of the Working Group	3.7 out of 5	4.4 out of 5	4.9

<i>Original activity</i>	<i>Original planning</i>	<i>Realized</i>
WG meeting 1 IND	Q1, 2021	Realized, 2 March 2021, online
WG meeting 1 NL	Q1, 2021	Realized, 9 February 2021, online
WG meeting 2 NL	Q2, 2021	Realized, 8 July 2021, online
WG meeting 2 IND	Q2, 2021	Realized, 27 July 2021, online
WG meeting 3 IND	Q3, 2021	Realized, 17 September 2021, online
WG meeting 3 NL	Q3, 2021	Realized, 27 September 2021, online
Adopt WG annual plan 2022	October 2021	Realized, 27 September 2021, online
WG meeting 4 NL	Q4, 2021	Not realized
WG meeting 4 IND	Q4, 2021	Not realized
Thematic event Digital Criminal Court Trials during the Pandemic	Q3, 2021	Realized, 7 October 2021, online
Thematic event the benefit of Propartif	Q4, 2021	Realized, 15 December 2021, online

Thematic event Cooperation within the Criminal Justice Chain Q4, 2021 Realized, 6 December 2021, online

Outcome 2 Sustained and institutionalized relations of NL/IND justice sector institutions have furthered concrete reform processes

- ✓ Output 2.1: Existing long-term peer-to-peer relations between justice sector institutions in the Netherlands and Indonesia are maintained and managed

Mahkamah Agung (MA) – Hoge Raad (HR)

Introduction

When the Covid 19 pandemic evolved in early 2020, annual working visits were cancelled. To adapt to the pandemic situation, we converted the working visit agenda from a face-to-face meeting to an online program. The online program consisted of courtesy calls between the leadership of MA and HR as well as seven sessions of training with the ultimate objective to share experience between Case Selection Team in MA and HR. These sessions were delivered from March 2021 onwards, during which 18 high judges of the new Case Selection Team members were trained. The Case Selection team was newly established and through the training program two new batches of recruitment were done. Transforming the Case Selection training to an online format allows for the sustainability of the transfer of knowledge. The future case selection members (as the team is expected to grow in the coming years) will be able to use the online materials – such as videos, case selection mechanisms, assignments and the like – to strengthen their capacity as case selection team.

Courtesy call MA- HR leadership



In 2021, two courtesy calls were planned to convene in Q1 and Q3. These courtesy calls were to be combined with two online training sessions to give extra attention to the online training program. The first courtesy call between Chief Justice Syariffudin and President Dineke de Groot was convened on March 24th

and combined with the first online training session. This was the first time that the leadership had met as their working visit of March 2020 was cancelled. During the courtesy call, both the Chief Justice and President of the HR expressed their willingness to continue working together under flagship of the P2P project. After the courtesy call, the training program proceeded on the topic: *Introduction of case selection team and case-handling at Mahkamah Agung and Hoge Raad*. President Dineke de Groot, as the sessions resource person, delivered a presentation on the core tasks of HR, case handling system and case selection mechanism. From MA, Dr Titik Tedjaningsih, one of the case selection judges, delivered a presentation on the MA case handling system, case selection mechanism and current challenges in the implementation of case selection mechanism.

Online capacity training MA case selection team

The online training was provided was developed in close cooperation with LeIP and the HR team. Before the online training program started, the outcomes and objectives were set by the HR and the MA. The training program was designed to incorporate the training wishes of the new Case Selection team of the MA as much as possible. Each session focussed on one element of Case Selection at the HR. Each session also had one resource person (from the President of the HR to a Judicial Clerk).

Prior to each session, a training needs analysis was done to ensure that the content of the session was in-line with the training goals of the Case Selection team. Additionally, a video was made on the topic of the session as explained by the selected expert of the HR. The script of the video was developed by a team consisting of the HR resource person, another HR staff member, CILC, LeIP and a context expert- Lieselotte Heederik. The video (and the interview in the video) were filmed in English and Bahasa titles and subtitles were provided in the version for the team. Once the Case Selection team had watched the video, they were given a survey to prepare them for the online session. The answers of the survey prepared the resource person of the HR for the online session and ensured that all participants had attentively watched the video.



The sessions were structured in a way to allow for direct interactions between participants and trainers. The program consisted of an introduction of the topic at hand, a live Q&A sessions with officials from HR as resource persons, breakout group discussions with assignments for MA Case Selection Team and responses from HR officials.



The first session as aforementioned was with President Dieneke de Groot on the topic: *Introduction of case selection team and case-handling at Mahkamah Agung and Hoge Raad*. The second session of the online program was held in April 2021 by Fanny de Graaf, one of the HR case selection team members. She explained the background on the establishment of the case selection team, the role and task of the case selection team in HR as well detailed the support provided to the team to enable them to fulfil their role.

The third online session was delivered by Taru Spronken, an Advocate General of the HR. She explained the core tasks of the Prosecutor General and Advocate General to support Justices in HR and how they work together with the case selection team.

The fourth online program was conducted in December 2021 facilitated by Justice Annelies Röttgering. Justice Annelies explained the role of the advice for justices, the role of the judicial assistant, how the advice and judicial assistant supports the work of the justices, as well several workflows of cases in HR. Justice Annelies had also been the resource person for the thematic event that took place in October and had built a good rapport with the Case Selection team members.



Each session was assessed through an evaluation at the end of the session as well as a survey. They surveys served as a learning trajectory to improve the sessions, as well as to measure the understanding of the participants of the concepts discussed.

The online training sessions provided a good basis for an in-depth discussion on different approaches on case selection process. They attracted vibrant conversation among the justices and incorporated practical assignments and quizzes so that participants could learn by doing. Based on the discussions and evaluation surveys after the sessions, the MA case selection team stated that the online program helped them to understand more about HR function in terms of core tasks, organizational structure, case handling system and case selection mechanism. The online program also enhanced MA case selection judges' capacities in conducting their role to select and categorize the cases. However, there were challenges; the different systems in HR and MA created some different understanding on the terminologies and approaches. For example, the MA case selection judges had difficulty understanding the role of the Advocate General in the beginning. To overcome this problem, LeIP has developed a fact sheet on the Advocate General in HR. Various preparation meeting between HR resource person, a representative from the MA case selection team, CILC and LeIP before each session helped to set-up the tone of the online program.

During the online program implementation, the MA leadership requested the evaluation of the case selection team and Chief Justice Decree on the case selection mechanism. In March 2021, we conducted a survey developed by LeIP. 32 Justices filled out the survey on the performance evaluation of the case selection team in MA. The then 13 case selection judges filled the survey on the challenges and needs in implementing the case selection mechanism. The results of the survey described several findings on how justices perceived and utilized the output from case selection judges and case selection judges' challenges and needs. These will be addressed in 2022 through the organization of regular meetings between justices and case selection judges as well as the revision of the decrees on the case selection team to enhance the impact of the case selection mechanism for MA.

Thematic event judicial reform

See for more information, chapter 3, page 8.

Mahkamah Agung (MA) – Netherlands Council for the Judiciary (Raad voor de Rechtspraak; RvdR)

Introduction

Optimisation and efficiency in budget depletion has increasingly become important in government institutions. During the Covid 19 pandemic, many countries and institutions have witnessed significant budget cuts, thus compelling them to narrow down their expenditure and focus on key priorities. In Indonesia, the situation is not different. The MA, which is the main institution responsible for court budget and administration, has faced budget cuts in recent years. With the outbreak of Covid 19, the Indonesian Government and the MA in particular, have been compelled to critically review court budgets and change their approach and perspective.

Since 2014, MA and the Council for the Judiciary (Raad voor de Rechtspraak - RvdR) have been working together to design performance-based budgeting or PBB approach, a model that suits best the Indonesian context. The outcome of these interventions has been the adoption of the *MA's Special Cost Standard (SBK)* that was ratified by the Minister of Finance under the *Minister's Regulation No. 106/PMK.02/2016 on Output Cost Standard for Fiscal Year 2017*. The implementation of PBB at MA was supposed to provide a better structure, improve efficiency in court budgeting and depletion and improve judicial performance. However, the implementation of PBB in courts has not been swift due to different standards applied, lack of understanding of the importance of PBB and monitoring (tools) to ensure uniform application and expansion of PBB to other cases.

The transfer of responsibilities from the MA Planning Bureau to the Directorate of General Courts (Badilum) on managing PBB has not improved the situation either. This urged us to establish contact with the leadership of Badilum to ensure sound implementation at the lower courts. Furthermore, the outbreak of Covid 19 and various lockdowns imposed in Indonesia and the Netherlands limited travel and face-to-face interactions, thus hindering progress in our interventions.

Instead of making progress on these aspects, it seems that the MA and lower courts were falling behind in realising the ambitions; a new approach was urgently needed to assess what works and what doesn't in order to boost the application of PBB in Indonesia.

Activities 2021

Given the challenges, the implementation of activities on this part had to take a different turn. We saw the need to bring first the leadership of MA on board to affirm commitment in the investment and implementation of PBB.

In March 2021, we held a meeting with the JRTO team to review the approach on PBB. At the time we saw that the general courts have not made progress on the implementation of PBB. This is because there has not been a clear direction on the ambitions of MA in this regard.

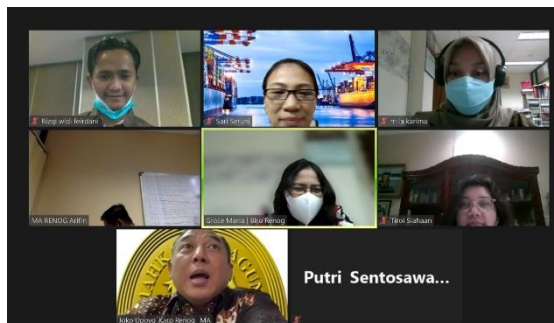
The conclusions of that meeting were as follows:

- In the absence of a commitment from the Badilum and the MA leadership, it will be difficult to know the ambition of MA in implementing PBB.
- It is not clear whether there is a common vision on what the MA wants to achieve and how far they wish to go beyond the implementation of PBB on direct costs.
- There is no clarity about the progress made in the implementation and where the bottlenecks/challenges are that could be addressed with the support of the experts from the RvdR and SSR.
- The implementation of PBB at MA needs the support of external stakeholders such as the Ministry of Finance (MoF) and Bappenas (National Planning Agency) to form a common vision. Therefore, it is important to organize a meeting with the leadership of MA, MoF and Bappenas to discuss the way forward.
- The replacement of the Director of Law and Regulation at Bappenas has posed a new challenge of bringing the new leadership on board.
- Jos Puts and Tonnie Hulman will prepare a note in preparation for the next meetings

Implementation of RENSTRA

After the realization of the RENSTRA in 2021, we consulted the MA Planning Bureau and Bappenas to inquire if support was needed for the implementation of RENSTRA in lower courts. We were informed that no further support was needed, and we should gear our attention to the implementation of PBB instead. Accordingly, at this point we have paused this activity until further notice.

Online consultation with MA planning bureau on monitoring of PBB



Similarly to 2020, the consultations with the MA Planning Bureau in 2021 were held online. With the transfer of authorities on PBB to Badilum, we resorted to the development of a new plan for better engagement of the leadership in the implementation and monitoring of performance. Without their commitment, it will be difficult to realise their

ambitions. To limit this risk, we engaged with a consultant from LeIP to develop a plan on the engagement of the leadership of MA, Bappenas and the MoF on this aspect. It was important to assess the status quo in the implementation and seek further guidance with the partners and stakeholders on how to move forward. Together with the RvdR, SSR and the consultant, we agreed to take the following steps starting December 2021 until March 2022.

- Conduct a preliminary assessment on the current condition (challenges and successes) in the implementation of PBB. This assessment will be in a form of interviews and focus group discussions



with the Planning Bureau, General Courts, Military Courts and the Secretary of the Supreme Courts. **Output: Preliminary finding report and recommendation for key points to be presented during a webinar and as a probable action plan.**

- Conduct a webinar on Indonesia National Policy on the court budgeting system, the conditions and challenges in optimizing efficiency in courts. **Output: Recommendation for Preliminary Action Plan**
- Conduct strategic meetings with the Supreme Court Leadership as follow up on the webinar, to present the report, discuss the main conclusion and recommendation for immediate follow-up actions.

Progress on the above is underway. The results of these interventions will be presented in the annual report of 2022.

Monitoring mission MA with Jos Puts (RvdR) and Tonnie Hulman (SSR)

A monitoring mission has not been possible due to Covid 19 restrictions. This activity has been postponed until late 2022.

Ombudsman of Indonesia (ORI) – National Ombudsman of the Netherlands (NO)

Introduction

One longstanding relationship between institutions is the Dutch and Indonesian Ombudsman offices. This partnership focuses on the continuation of cooperation and on the Fair Treatment Approach (Prettig Contact met de Overheid in Dutch or Propartif, in Indonesian). ‘Propartif’ is the name of the method used by the Ombudsman to handle complaints from citizens about maladministration, as is its mandate. The typical feature of the Propartif approach is that it prioritizes fairness and transparency, which is achieved by interacting more informally with citizens based on mediation skills.

Whereas earlier cooperation focused on introducing the concept to the Indonesian Ombudsman and delivering training to its staff, under the P2P project, the aim is to: (1) further institutionalize the method and embed Propartif within ORI; (2) develop a system to measure the effectiveness of Propartif; (3) Establish ORI as knowledge centre on Propartif and (4) promote the application of Propartif across other Indonesian government institutions.

Cooperation

Whereas cooperation in 2021 continued to be affected by the Covid 19 pandemic, through online communication the project managed to remain effective and make good progress. It even created new opportunities as the pandemic forced the Ombudsman offices to adapt to the challenges in processing citizen complaints and the cooperation helped address this.

Another aspect of the 2021 cooperation was that the Indonesian Ombudsman saw new commissioners being inaugurated in February 2021 (for tenure from 2021 – 2026).

Working visit 2021-> Online courtesy call



Given the importance of fostering relationships between the leadership, a courtesy call was held between the Dutch Ombudsman Reinier van Zutphen and his head of International Cooperation Stephan Sjouke with the new commissioners in April. The new commissioners were updated on the activities of the project and introduced to the benefits of Propartif.

Where 2020 saw a difficult start to the cooperation and the definition of activities to facilitate the outputs, 2021 saw a strong definition of a cooperation plan and CICL continued to work with trusted Indonesian Ombudsman staff Diah Suryaningrum and Junika Rajaguguk and with Stephan Sjouke and Ina Samaniri.

Activities in 2021

Online consultations

To address the fact that in 2021 the Covid pandemic continued to impact the world, on 28th January 2021 an online workshop was held to share how Covid 19 influenced the primary work processes and main tasks of both Ombudsman institutions. The workshop also examined what has been done in response to the pandemic and discussed the main challenges and opportunities brought to our work because of Covid 19 as well as identified good practice for the future. The workshop was attended by, among others, Adrianus Meliana, an Ombudsman Commissioner as well as Ina Saminiri and Stephan Sjouke from the International Affairs section of the Dutch Ombudsman.

On 20th April 2021, a courtesy call was held to introduce the new leadership of ORI. The courtesy call also included an update on how Propartif is currently positioned within ORI and what the ambitions are to further embed this approach within the organization. Within the framework of the P2P project, the following ORI – NO objectives had been identified:

1. The institutionalization of the Propartif method within ORI
2. Application of Propartif across other Indonesian government institutions.
3. Development of promotion materials and brochures about Propartif (Knowledge Center)

To help implement envisaged activities, in September a new expert was engaged who had also supported the previous Propartif project for IDLO (2016 – 2020). The first activity he joined was an operational call with Diah Suryaningrum and Junika Rajaguguk as main liaisons from the Indonesian Ombudsman. ORI shared that to help institutionalize Propartif, it would be useful if by measuring Propartif they could demonstrate its effectiveness. With supporting data, it will help convince both new ORI leadership and external government institutions that Propartif is a sustainable way forward.

In follow-up meetings with ORI and NO throughout September and October, it was agreed that a working group would be initiated to develop and implement a measuring and evaluation (M&E) tool and that CICL would arrange for technical M&E expertise to advise the process. In addition, the Vrije Universiteit (VU), which had helped introduce Propartif through a previous IDLO project (2016-2020), was approached to provide input.

On 12th November a kick-off meeting was held with the working group, consisting of 10 ORI staff and Propartif trainers, as supported by the M&E experts. It was agreed to use surveys as the measuring method and that these would be distributed through Google Forms or possibly Survey Monkey. During November and December, the M&E experts developed the first drafts with the input of the ORI workgroup which were presented at a meeting on 27th December. After an internal discussion about the drafts, on the last day of 2021 ORI held another meeting with the M&E advisers. With the feedback, M&E experts will start 2022 with a revision of the draft surveys after which they can be conducted and analysed by the end of Q1.

Streamlining with the TMT

Throughout 2021, we continued to engage the TMT team from the VU to ensure that we coordinated activities. The TMT team was also engaged in the development of the measurement tool on Propartif. They had provided a training on Propartif institution wide and were able to prove clear and measurable indicators to be included in the survey. The VU team was also involved in the thematic event and invited for the courtesy call and online consultations. The TMT project deadline was extended into 2022 and we will continue to streamline our activities.

Thematic event

For a report on the Thematic Event on Propartif, please see page 9.

Conclusion

2021 saw an increase in activities and a consolidation of the working relationship between ORI-NO. Although we were unable to achieve all the activities set out, given that the measurement tool of Propartif is now being finalized, the year was overall successful. The number of activities throughout the year and the number of participants during the activities is a testament to this fact. Including a new expert – Peter de Meij – who has extensive experience with both ORI and NO and the Propartif approach has also aided towards this goal.

Gender

For 2021, our goal was to maintain equal participation of women and men. This has been equally realized as online activities attracted participants to attend without any difficulties. During the training sessions and workshops, we either had equal representation of males and females or we had 30/50 representation between males and females. As our target was to increase the number of female representatives by 20%, this has been achieved. We will strive to maintain this outcome in 2022.

Baseline 2021

	Baseline-	Target	Status
At least three concrete reform goals supported through the sustained bilateral relations	0	4	5

Activity	Objectives	Original planning	Realized
Working visit HR to MA	Introduce the new leadership of MA and HR, give training on case selection	September 2021, Indonesia	Realized by one online courtesy call and an online case selection program.

Online consultations Jos Puts (RvdR), Tonnie Hulman (SSR) and MA planning bureau (instead of the workshop)	Updating the performance indicators tools and other M&E tools to monitor the implementation of performance-based budgeting	Q4 2020 – Q2 2021	Not realized, as the performance was low, hence the review of the plan of implementation. An assessment is being conducted on the performance and commitment of MA and stakeholders to take this ambition forward
Thematic event Digital Criminal Court Trials during the Pandemic		Q3, 2021	Realized, 7 October 2021, online
Thematic event the benefit of Propartif		Q4, 2021	Realized, 15 December 2021, online
Online Case selection program	Online program on Case Selection with <ol style="list-style-type: none"> 1. Dieneke de Groot 2. Fanny de Graaf 3. Taru Spronken 4. Annelies Röttgering 5. Marjan Bourlage (2) 6. Sander Lugtenburg 	Q1-Q4 2021	Realized by 4 online sessions on case selection (2 sessions (5,6) postponed until Q1, 2022)
1 Monitoring mission MA with Jos Puts (RvdR)	Monitor progress of RENSTRA implementation	Q3 – Q4 2021 – if travel is allowed	Not realized, as travels were not permitted
Working visit, NO – ORI	Institutionalization of FTA at ORI	October 2021	Realized by one courtesy call held on the 24 th of April 2021
Operational calls	Develop an online program on Institutionalization of FTA at ORI	Q1-Q2 2021	Realized online on 14 January 2021 and 27 May 2021
Online consultation	Online consultation between operational teams at ORI-NO.	Q1-Q4 2021	Realized on 28 January 2021, 13 April 2021, 21 September 2021, 14 October 2021
Measurement tool Propartif	From the operational calls and courtesy call focus developed to have a measure Propartif.	Q2-Q4 2021	Ongoing- not fully realized. First measurement tool realized in December 2021

Outcome 3 New bilateral relations between justice sector institutions established in support of concrete reform goals

- ✓ Output 3.1: New peer to peer relation(s) between the Netherlands and Indonesian probation service is established to increase awareness of Indonesian criminal justice actors about the benefits and opportunities of probation and alter-native sanction
- ✓ Output 3.2: New peer to peer relation(s) established and managed in support of judicial reform in line with RPJMN 2020-2024

Indonesian Probation Service (Ditjen Pas) – Netherlands Probation Service (Reclassering Nederland)

Introduction

Ditjen Pas, Reclassering Nederland, CILC and other partners in the criminal justice chain further strengthened cooperation in 2021 through different activities and settings including online consultations, bi-monthly meetings and webinars.

Amid Covid 19, Ditjen Pas and other stakeholders haven't slowed down in realising their ambitions for reform. In 2021 the implementation of restorative justice and alternative sanctions remained high in the agenda for Indonesia's criminal justice reform and so did the partners' ambition to unite and share insights, develop policies, and define a common path for implementation.

The institutions met on various occasions to share experience and opportunities as well as define the ultimate goals in introducing restorative justice and alternative sanctions in law enforcement as one of the means to limit incarceration and ultimately to reduce the prison population.

These initiatives were carried out with support from the Dutch partners Reclassering Nederland. Given the continued persistence of Covid 19, all activities with the Reclassering Nederland were carried out online with a few exceptions of the hybrid format. When the situation permitted, Indonesian partners met face-to-face for consultation and the Dutch partners participated online.

To create maximum impact, this project was not implemented on its own; collaboration was sought with partners from other projects, in particular with Nuffic's TMT+ New Narratives in Correctional Service which CILC implement under the leadership of Saxion. Additionally, until October 2021, CILC trained operational staff of Ditjen Pas under the Nuffic TMT Strengthening Probation Service. Both the TMT+ and TMT projects have been complementary to the P2P project, especially in training staff and creating awareness on good correctional practice and showcasing the benefits of implementing alternative sanctions in the criminal justice system. Through online thematic events, a wider audience was attracted by capturing participants from different projects, partners and donors. Below provide concrete results per each activity are summarized.

Online courtesy call Dirjen Pas – Reclassering Nederland



In 2021, we conducted two online courtesy calls between the Director of Communication (Pak Dodot) and Anne-Marie Bruist the former director of Reclassering Nederland East Region. These courtesy calls were held in February and July in combination with other project activities for efficiency purposes.

⇒ Courtesy call February 2021

This was combined with the kick-off of the training of operational staff implemented under the TMT+ New Narratives in Correctional Practice. The courtesy call served as an opportunity for the leadership of the two institutions to share developments, in particular regarding the challenges in steering the correctional service during the pandemic. At that time, both institutions were struggling to keep the detention Covid 19 free. Accordingly, the Ditjen Pas was compelled to adopt measures to reduce the prison population to prevent further outbreaks.

⇒ Courtesy call 12th July 2021

This courtesy call was combined with the closing ceremony of the first batch training of Ditjen Pas operational officers facilitated under the TMT+ and the closing ceremony of the TMT training with award of certificates for all participants. Again, this courtesy call was attended by Pak Dotot Wisdiyanto and Anne-Marie Bruist among other participants. It provided a good opportunity for the leadership to touch base and affirm their commitment to support Ditjen Pas in their reform in particular through the provision of experts to share insights and experience during consultations with the criminal justice chain partners in Indonesia.

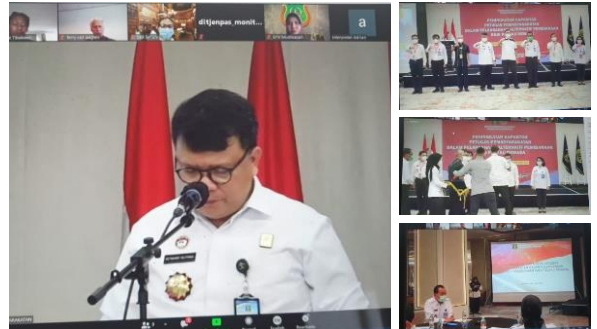
Online consultations Ditjen Pas and Reclassering Nederland

The online consultations started gradually in mid-2021 as we needed more time to formulate the plan, define the topics and determine ideal speakers for these sessions. The training started in October 2021 and resumed a regular pattern every other month. Since 25th October 2021, we have conducted three sessions namely on: (1) community service – Oct 2021, (2) Electronic Monitoring – Dec 2021 and (3) the Value of probation service – Jan 2022.

These meetings have attracted a wide audience from Ditjen Pas with up to 250 participants from regional offices. They saw the online consultation as an opportunity to learn and share experience and challenges on the probation topics. Besides the professional exchange, this forum also created an opportunity for the dissemination of good practice to probation officers in Indonesia. It was a good investment for Ditjen Pas to create maximum outreach. In addition to substantive consultations, project partners met quarterly to develop and update so that we could keep track of development and success.

Online multistakeholder meeting

Instead of organising the online multi-stakeholders meetings, we changed the plan into hybrid sessions that seemed effective in engaging stakeholders for concrete results. In 2021, Ditjen Pas took an active role to facilitate the sessions and share insights on the implementation of restorative justice. These were conducted in May and October to share plans, review policies and align approaches together.



The first workshops were organised from 17th to 19th May to discuss the implementation of restorative justice and alternative sanction in Indonesia. During this occasion, experts from Reclassering Nederland were invited to present the Dutch approach on alternative sentencing, cooperation among partners in the criminal justice chain and the role of different institutions in the criminal process. This helped Indonesian colleagues to understand better the concepts and practice as well as examine the bigger picture and long-term benefits of reforms. The event was organised in a hybrid format and was primarily by Ditjen Pas. CILC facilitated the expert engagement of the Reclassering Nederland.

In October, a similar event was organised by Ditjen Pas in the region of Malan as part of dissemination of the TMT Strengthening Probation Service. This event provided the basis for consultation with stakeholders (Police, Prosecution and Judiciary) on signing a joint MoU for aligned approach in the implementation of restorative justice. This will be followed up by P2P in 2022.

Thematic event cooperation in the criminal justice chain

On 6th December 2021, a thematic event was organised under the leadership of CILC with Ditjen Pas and Reclassering Nederland as partners to discuss improving cooperation among stakeholders in the criminal justice. The event created a moment to look at the opportunities of promoting probation work and the implementation of restorative justice. For more information see page 8.

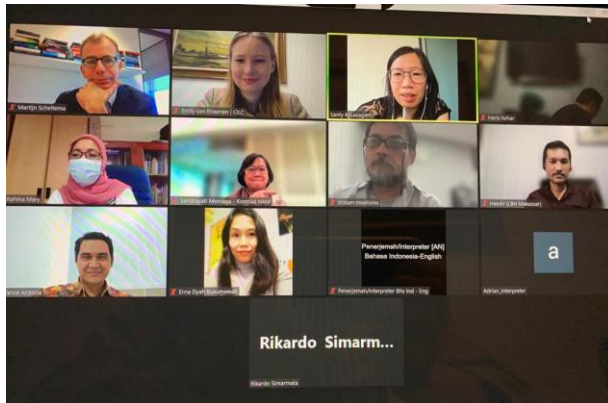
TMT+ Strengthening Probation Service in Indonesia

As indicated above, the P2P project on outcome 3 has been implemented alongside other interventions with Ditjen Pas and Reclassering Nederland. This included the organisation of joint webinars, bi-monthly meetings and project updates with Ditjen Pas staff. This has proven fruitful as these projects involved the same partners and participants, creating a beneficial and efficient to plan activities and implement them jointly.

New peer-to-peer relations

In 2021, we were able to start with two small projects under outcome 3.2. These projects were initiated by the WG Indonesia to support the facilitation of research on Access to Remedy and a webinar series on Impunity in Indonesia. Both topics were interesting and strategic to pursue under the framework of the P2P project. After extensive consultations with the experts and partners, we commenced the preparation and execution in early 2021.

Access to Remedy



In February during a WG meeting, Martijn Scheltema and Santy Kouwagam presented the plan on Access to Remedy in Indonesia. Martijn Scheltema focussed on international Access to Remedy and Santy Kouwagam focussed on national (Indonesian) Access to Remedy. We noticed a great interest amongst the WG members who saw the opportunity to fill the research gap on the topic. The two experts explored the international and national perspective on Access to Remedy

and investigated (following discussions with the EKN) on Access to Remedy in the case of Loss of Housing in Indonesia. This topic needed immediate attention given the increase of marginalised people/community as a result of natural disasters and government policies. This project will be carried out in four parts: (1) initial report on stakeholder mapping (2) expert meetings (3) thematic event (sharing research results) and (4) final report. The mapping report has been written and shared amongst stakeholders. An initial expert meeting was held in December and the results were incorporated in the mapping report. The project will continue in 2022.

Webinar Impunity Series

The idea of placing impunity on the agenda of Indonesia Dutch Legal Cooperation was first proposed during the discussions of the WG in November 2020. It was concluded that we couldn't make viable reforms in Indonesia if we do not address the subject at hand. Based on the initiative of Amnesty International, Jentera University, Leiden University (Van Vollenhoven Institute -VVI), and KITLV, a taskforce was formed to design a plan for conducting a series of webinar on the subject matter. CILC, SEPAHAM and Universitas Airlangga were requested to participate in the discussions.

The main goal of the taskforce is to stimulate the ongoing public debate in Indonesia and to feed it with experiences and knowledge from inside and outside Indonesia. Through this, we hope government authorities will pay more attention to impunity and create a forum for open discussion on probable solutions. The target group for these webinars are: government authorities (AGO, Police, Ministry of Law and Human Rights, parliamentarians); CSOs/NGOs, academic/research institutions; human right commissions, Ombudsman, Judiciary and the like. Several meetings have been conducted to prepare the content and approach for executing these webinars. As a result, a plan was made for five webinars to be executed from February – May 2022. These activities will be further reported in the annual report of 2022.

Gender

Similar to outcome 1 and 2 our main goal for gender was to maintain equal participation of women and men in project activities. This has been equally realized as online activities attracted participants to attend without any difficulties. During the training sessions and workshops, we recruited experts based on gender balance observing 50/50 ratio and from participants perspective we strived to have more engagement from female candidates. This has been realized.

	Baseline – 30 April 2020	Target	Status – December 2021
At least two concrete reform goals supported through the sustained bilateral relations	0	2	2

Activity	Objectives	Original planning	Realized
At least 2 online courtesy calls Dirjen Pas – Reclassering Nederland	Build and sustain the relationship between the leadership of Dirjen Pas and Reclassering Nederland	Q4 2020 – Q4 2021	Convened in February and July 2022
Online consultations Dirjen Pas – Reclassering Nederland	Update on collaboration and progress on reforms and project implementation	Q4 2020 – Q4 2021	Due to late start, 2 bimonthly meetings convened. Other consultations on project development were conducted regularly
12 Online multi-stakeholder meetings	Share and discuss findings of baseline study and explore opportunities to expand implementation of alternative sanction	Q4 2020 – Q4 2021	Converted into hybrid sessions with stakeholders
2 Thematic events on strategic topic	Knowledge exchange on strategic topic for example land rights, adat and the legal system and / or civic space and freedom of expression, or the role of the judiciary in protecting the environment, or freedom of religion and belief, the impact of Covid-19 on justice issues, etc.	Q1 – Q4 2021	Realised, one on Cooperation in the Criminal Justice Chain and on Access to Remedy conducted in Dec 2021.
1 Scoping mission / working visit / workshop / study / paper	Explore new peer to peer relations / exchanges / topics in support of Indonesian national legislation and legal reform in line with RPJMN 2020 – 2024.	Q1 – Q4 2021	Realised, two projects set up on outcome 3 namely: Access to Remedy research and Webinars on

Online meetings between CILC, LeIP, Bappenas and EKN on regular basis	Update Bappenas and EKN on ongoing P2P activities and discuss potential ideas / opportunities under output 3.2.	Q1 – Q4 2021	Impunity in Indonesia. Both are ongoing Convene on regular basis
1 Work visit Dirjen Pas to the Netherlands	Familiarize Dirjen Pas and others with Dutch practice of probation work including cooperation and coordination with criminal justice chain partners	Q3 2021	Postponed due to Covid 19 restrictions
1 Work visit Dutch Probation Service to Indonesia and knowledge exchange meeting	Share and discuss experiences and knowledge on probation work (also discuss opportunities, results and best practices gained from the tailor-made training)	Q4 2021	Postponed due to Covid 19

Outcome 0 Project management and reporting



In 2021, we consolidated work processes that were developed following the Covid 19 pandemic in 2020. CILC, partners and institutions have become more versed in working virtually so that the online activities could come to fruition. Online activities remained time costly compared to offline activities in relation to the design, coordination, and implementation of activities both from a technical point of view as well as didactical.

At the beginning of 2021, there was hope that missions could be organized to Indonesia and the Netherlands; these were however cancelled when this seemed unlikely to happen due to the developments of the pandemic. Accordingly, in Spring we devoted our efforts to organising activities online through consultations, workshops and webinars.

Internally, the project team experienced some changes with the departure of project team member Manon Tiessink who left CILC in August 2021; however this did not affect the process and activities of the project. Team members successfully continued with the project activities seamlessly.

In order to increase efficiency in project implementation, the following measures and efforts were taken in the course of 2021:

- ✓ Frequent calls with project partners via different platforms to design, update and implement project activities. These meetings were conducted on almost bi-weekly basis to maintain momentum. The CILC project team were then engaged almost on daily basis to translate the plans into feasible activities.

- ✓ Organise several calls apart from the expected courtesy and knowledge exchanges with partners to maintain the relationships despite pre-occupation with health and security issues as well as with the primary work of our institutional partners.
- ✓ Increased guidance and assistance to inform partners about the possibilities and advantages of online meetings and activities and guide them in this transformation. We needed to be present in all meetings to support in the conversations and technical access to the online/virtual platforms.
- ✓ Continuous transformation of project activities and meetings based on the needs, wishes and developments in both countries. For instance, we organised hybrid sessions when situation permitted in Indonesia and brought experts to our offices in The Hague to make use of our virtual platform. Overall the project team spent a generous amount of time to prepare and execute project activities, which proved fruitful as the results have been significant.

Activity	Original planning	Realized
12 Monthly operational calls (internal management purposes)	Every third week of the month	Realized
1 Work Plan WG Indonesia 2022	1 October 2021	Realized, 1 October 2021
1 Annual plan and budget 2022	1 October 2021	Realized, 1 October 2021

4. Concluding remarks



Besides a lot of difficulties and uncertainty, the Covid-19 pandemic also brought us something positive. It brought us the opportunity to rethink our traditional ways of working and innovate where possible.

2021 marked the second year of working online due to Covid 19 travel and gather bans. Following this new global reality, the “two missions a year approach” was transformed into several online programs. Where 2020 marked a year of experimentation of new online methods and skills and capacity building for the project team and partners with the new way of working, 2021 saw the efforts of labor come to fruition. Both the project team as well as the institutional partners became more versed in online working and creative in the knowledge exchange and institutional cooperation.

The various new methods including video recordings, online surveys, online consultations, infographics, trainings, and hybrid webinars would not have been possible without the close cooperation of the institutional partners and the CILC project team. This method of working allows for more people to join our open activities such as thematic events and allows for the continued cooperation between Dutch and Indonesian institutions throughout the year (or in between missions). The activities in the project take more time to design, coordinate, implement and facilitate for the CILC team, but the activities mostly produce materials that can be utilized beyond the project. We are grateful to the EKN that we can follow a more flexible budget approach that is sensitive to the ongoing uncertainty and difficulties due to the pandemic. However, as in 2021, project budget was not optimally utilized due the cancellation of many planned missions. As a result, the financial report 2021 (annex 2 to this annual report) shows that only 42% of the budget was depleted. We propose to carry forward the remaining budget to 2023.

Despite the continued challenges we have faced in 2021, together with our partner institutions, we look back at a successful year. Whilst maintaining existing relationships, we were also able to cultivate new projects. Existing relationships were strengthened due to the more innovative use of online methods and the more skilled application of the project team. These methods have proven successful in broadening our scope to include more relevant parties in the project activities. Therefore, we are certain that the application of the methods will work towards a successful upcoming year, including INLU 2022.

Annex I Results Framework

THEME	IMPACT / OUTCOME	RESULT AREA		
SRoL	Impact	Sustained long-term partnerships and knowledge exchange between IND and NL legal professionals support justice reform in Indonesia		
	Outcome	<ol style="list-style-type: none"> Indonesia-Netherlands Rule of Law network continues to operate and remains relevant Sustained and institutionalised relations of NL/IND justice sector institutions have furthered concrete reform processes New bilateral relations between justice sector institutions established in support of concrete reform goals 		
	Outcome indicators	<u>20% increase in appreciation of Indonesia Working Group members regarding the functioning and added value of the network</u>		
		• Baseline: 3.4 out of 5 and 3.7 out of 5	• Target: 4.1 out of 5 and 4.4 out of 5	• Status: 3.75 and 4.9 out of 5, 2021
		<u>At least three concrete reform goals supported through the sustained bilateral relations</u>		
		• Baseline: 0	• Target: 5	• Status: 7
		<u>At least two concrete reform goals supported through new bilateral relations</u>		
• Baseline: 0	• Target: 2	• Status: 2		

Indicator / Result	Results framework indicator / activity specific indicator	Baseline + year	Targets + year	Source	Status
1.1 Indonesia Working Group continues to function throughout 2019 -2023	Result framework indicator	1, 2019	1, 2021	Annual Report 2021	1, 2021
1.2 Thematic events organised with existing and new partners have contributed to deepening the dialogue on specific reform areas	Activity specific indicator	0, 2019	3, 2020	Annual Report 2021	3, 2021
2.1 Existing peer to peer relations between justice sector institutions are managed and maintained	Result framework indicator	3, 2019	4, 2021	Annual Report 2021	5, 2021
3.1 New peer to peer relations between Netherlands and Indonesia probation service established to increase the benefits of probation and alternative sanctions	Result framework indicator	0, 2019	2, 2021	Annual Report 2021	2, 2021
3.2 New peer to peer relations established in support of judicial reform in line with RPJMN 2020 -2024	Result framework indicator	0, 2019	2, 20201	Annual Report 2021	2, 2021

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	1.1 Indonesia Working Group continues to function throughout 2019-2023

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2021	Source	Status
Number of annual plans adopted	Activity specific indicator	0, 2019	1, 2021	1, 2021	Annual Report 2021	1, 2021
Number of working Group meetings held including at least session specifically focussing on gender	Activity indicator	0, 2019	6, 2021	6, 2021	Annual Report 2021	3, 2021

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	1.2 Thematic events organised with existing and new partners have contributed to deepening the dialogue on specific reform areas 1.2 Increased number of partners engaged in activities of the network, with specific focus on equal participation of women

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2021	Source	Status
Number of thematic events held	Activity specific indicator	0, 2019	3, 2021	1, 2021	Annual Report 2021	2, 2020
Number of member organisations in the Netherlands and Indonesia engaged through the Working Group	Activity specific indicator	30, 2019	100, 2021		Annual Report 2021	120, 2021
Number of organisations in Indonesia engaged through these events on reform processes	Activity specific indicator	0, 2019	35,2021	41,2021	Annual Report 2021	41, 2021

Number of participants (m/f) involved in these events (target: % increase of women involvement)	Activity specific indicator	Estimated at 60%, 2019	Keep at 60%, 2021	66%, 2021	Annual Report 2021	66%, 2021
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THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	2.1 Existing long-term peer-to-peer relations between justice sector institutions in the Netherlands and Indonesia are maintained and managed 2.1 Increase participation of women in working visits

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of exchanges between IND and NL partners that have taken place in support of: <ul style="list-style-type: none"> Acceleration of case handling Functioning of the chamber system Improved M&E and strategic planning Institutionalisation of FTA 	Activity specific indicator	0, 2019	18, 2021		Annual Report 2021	16, 2021
Number of participants (m/f) involved in these events (target: % increase of the involvement of women)	Activity specific indicator	Estimated at 2, 2019	20% increase		Annual Report 2020	500, 2021

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	3.1 New peer to peer relation between Netherlands and Indonesian probation service is established to increase awareness of Indonesian criminal justice actors about the benefits and opportunities of probation and alternative sanctions

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between	Source	Status

				Jan – Dec 2020		
Number of exchanges facilitated between IND probation service and NL partners in support of the adoption of an Indonesian probation roadmap	Activity specific indicator	0, 2019	4, 2021		Annual Report 2021	6, 2021
Baseline study on legislation and institutional capacity (including opportunities for pre-trial phase involvement) produced between November 2019 and March 2020	Activity specific indicator	0, 2019	1, 2020		Annual Report 2020	1, 2020

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	3.2 New peer to peer relation(s) established and managed in support of judicial reform in line with RPJMN 2020-2024

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of exchanges facilitated between new IND and NL partners to provide Dutch input in support of law-making and/or legal reform processes	Activity specific indicator	0, 2019	1, 2021		Annual Report 2021	2, 2021
Number of participants (m/f) involved in these events (target: % increase of the involvement of women)	Activity specific indicator	To be determined once activities are being implemented, 2019	20% (tbc)		Annual Report 2021	202, 2020

Annex 2 – Financial report 2021

Please see separately attached to this report.