

Annual Report 2020



2019-2023

Peer 2 Peer 4 Justice Indonesia - Netherlands Legal Network

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1. Introduction



This progress report provides a detailed account of the implementation of activities from 1 November 2019 until 31 December 2020 in the framework of the project entitled: “Peer 2 Peer 4 Justice Indonesia – Netherlands Legal Network 2019 – 2023” (hereinafter referred to as the P2P project).

The main objectives of the P2P project are:

- ✓ Supporting the continuation of important partnerships and relationships.
- ✓ Strengthening the network of Dutch and Indonesian legal professionals.
- ✓ Contributing to the most relevant and viable legal reform processes and their sustainability; and
- ✓ Steering the bilateral relationship from aid towards areas of a commercial interest with an emphasis on the importance of a well-functioning rule of law.

The first year of project implementation has been a year of adaptation and innovation. Covid-19 and the subsequent restrictions and measures have impacted on the personal and professional lives of all partners involved in a profound way, including the CILC project team. During the first months of the pandemic, everybody was preoccupied with personal health and safety issues and maintaining the primary work. All planned working visits were postponed with no possibility to set concrete follow-up dates.

Once we realized that Covid-19 would not disappear any time soon, we shifted our focus on what and how we can still implement despite the ongoing restrictions and measures and while being considerate of potential health issues of people (and their families) involved. This attitude opened the ‘space’ to reconsider how we have worked in the past and explore alternative, perhaps even more effective ways of implementing activities and achieving our objectives. Pushed by the unpredictability of Covid-19 we quickly decided to fully transform to online activities. We were no longer dependent on how the situation would evolve in the Netherlands and Indonesia which made it easier to start developing and planning activities. As such, 2020 was the year of concerted efforts of our partners and network to adapt and innovate our traditional ‘way of working’ to fit the current situation.

In preparation of this report, we organized online reflection interviews with our partners to gather their observations and experiences with project implementation in 2020. Indeed, Covid-19 was the main denominator. However, also mentioned was the flexibility and adaptation shown by the partners to focus on what still could be done amidst the ongoing uncertainty, and the commitment to simply embrace online activities as the new standard for the time being. Interestingly, partners also emphasized the benefits of working online and that some elements should remain even in a “Post-Covid world”. More frequent contact was now possible as opposed to the traditional “two missions a year approach”. Also, more participants could participate in our activities now that we moved to platforms like Zoom. Good examples are 1) the Working Group Indonesia (WG) that witnessed the highest turnout of participants in comparison to the previous two years and 2) the thematic event on judicial reform and land rights which was attended by 193 participants from Indonesia and the Netherlands.

We are proud that despite the challenges, we were able to strengthen the existing and new peer-to-peer relations and network in 2020 and introduce new, more sustainable ways of exchange. We are very grateful for our partners for their flexibility and continued commitment, including the Embassy of the Kingdom of the Netherlands in Indonesia (EKN).

2. Main project achievements



This chapter presents a summary of the main achievements that resulted from the activities implemented from 1 November 2019 to 31 December 2020.

Outcome 1 Indonesia-Netherlands Rule of Law network continues to operate and remains relevant

Output 1.1. Indonesia Working Group continues to function throughout 2019-2023 // Main achievements

- ✓ 3 Working Group (WG) Indonesia meetings held online with relatively high number of participants
- ✓ WG Annual plan 2020 and 2021 developed and adopted
- ✓ WG Annual plan 2020 implemented
- ✓ WG Online Platform established with 100 member registrations so far
- ✓ Coordination of 7 experts who contributed to the 2019 INLU event
- ✓ Presentation provided during the state visit of H.R.H. King Willem Alexander and H.R.H. Queen Maxima

Output 1.2. Thematic events organized with existing and new partners have contributed to deepening the dialogue on specific reform areas // Main achievements

- ✓ 1 Thematic event held on judicial reform
- ✓ 1 Thematic event held on restorative justice
- ✓ 47 Member organizations in the Netherlands and Indonesia engaged through the Working Group
- ✓ 100 Organizations and knowledge institutions in Indonesia and the Netherlands engaged through the events on reform processes

Outcome 2 Sustained and institutionalized relations of NL/IND justice sector institutions have furthered concrete reform processes

Output 2.1. Existing long-term peer-to-peer relations between justice sector institutions in the Netherlands and Indonesia are maintained and managed // Main achievements

- ✓ 2 Courtesy calls MA - HR conducted to strengthen the relationship
- ✓ Online capacity building program developed MA - HR on case selection, regular meetings and improved use of database (3 reform goals)
- ✓ 1 Courtesy call MA – RvdR conducted to strengthen the relationship
- ✓ MA Planning Bureau submitted RENSTRA 2020 -2024 to Bappenas for integration into the Indonesia National Development Plan
- ✓ 1 Courtesy call ORI – NO conducted to strengthen the relationship
- ✓ ORI working group on institutionalization propartif established
- ✓ Online consultations ORI – NO conducted on how to institutionalize propartif conducted (1 reform goal)
- ✓ Online consultation program ORI – NO developed on institutionalization propartif (1 reform goal)
- ✓ Online capacity program ORI – NO developed on carrying out activities to promote ORI as knowledge center on propartif developed (1 reform goal)
- ✓ 1 Thematic event held on judicial reform

Outcome 3 New bilateral relations between justice sector institutions established in support of concrete reform goals

Result / output 3.1. New peer to peer relation(s) between the Netherlands and Indonesian probation service is established to increase awareness of Indonesian criminal justice actors about the benefits and opportunities of probation and alternative sanction // Main achievements

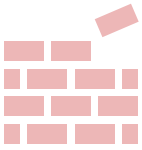
- ✓ 1 Working visit of Reclassering Nederland to Dirjen Pas conducted to determine the agenda for peer-to-peer cooperation and participation in INLU 2019
- ✓ 1 baseline study conducted on legislation and institutional capacity (including opportunities for pre-trial phase involvement and alternative sanctions) at Dirjen Pas
- ✓ 1 Courtesy call held between Reclassering Nederland and Dirjen Pas to strengthen the relationship
- ✓ 1 Thematic event held on restorative justice

Result / output 3.2. New peer to peer relation(s) established and managed in support of judicial reform in line with RPJMN 2020-2024 // Main achievements

- ✓ 1 Consultation meeting held between Bappenas and CILC to present P2P and areas for collaboration
- ✓ 1 Consultation meeting held with EKN to explore ideas on establishing new relations under output 3.2

Participation and presentation of Reclassering Nederland in a multistakeholder meeting held by Bappenas on alternative sanctions

3. Progress in implementation



This chapter sets out in detail the activities implemented and progress achieved in terms of Realized outputs.

Outcome 1 Indonesia-Netherlands Rule of Law network continues to operate and remains relevant

- ✓ Output 1.1: Indonesia Working Group continues to function throughout 2019-2023
- ✓ Output 1.2: Thematic events organized with existing and new partners have contributed to deepening the dialogue on specific reform areas

Working Group Indonesia

With the arrival of Covid-19 at the start of 2020 it was no longer possible to organize Working Group (WG) meetings with larger groups. Therefore, the WG meetings were transformed into online sessions. The first meeting took place on an online platform called Bluejeans on 2 April 2020 with a total of 23 participants from Indonesia and the Netherlands. This is a higher participation rate compared to the offline meetings we held in the past. The main goal of the meeting was to discuss the draft 2020 Work Plan and agree on next steps for its implementation in 2020. Prior to the WG meeting, CILC shared a survey to gather input on the Work Plan and WG. 14 people participated in the survey. The results were discussed during the WG meeting and taken on board in the Work Plan of 2020 and 2021. The main outcomes were:

- ✓ There is a need to formulate a shared vision on the future of Indonesia Netherlands legal cooperation after 2023. This should be a goal of the WG
- ✓ The WG should provide a platform to explore alternative funding modalities to support the cooperation beyond 2023
- ✓ The WG should provide a platform to explore other topics of interest so that the substantive focus of the cooperation remains relevant also after 2023
- ✓ Both chapters of the WG should become more interlinked so that we can work together towards a shared goal of mutual interest and benefit in the years to come
- ✓ The member base of the WG should become more diverse to sustain the cooperation also beyond 2023. Suggestions include the youth, business community and institutional partners
- ✓ The WG and its members should become more visible to the ‘outside world’ and should provide an archive / platform for information and materials

These outcomes have guided us in the implementation of the WG in 2020. As a concrete follow up to these outcomes, Adriaan Bedner, Esther den Hartog and Giras Bowo organized a brainstorm session to explore and develop a shared future vision for the legal cooperation between both countries and the role of the WG. This meeting was held on 17 November 2020 with a total of 38 participants from Indonesia and the Netherlands. During two breakout sessions, participants discussed in smaller groups questions like: “What kind of activities and topics are relevant to continue after 2023 and which new emerging topics should we consider? What is the potential role of the WG? How should the network and the activities be funded? And, with whom / which other networks should we seek collaboration?” The main outcomes of this brainstorm session were:

- ✓ Setting up a grant system for smaller activities: we can use the funding scheme of thematic events to explore interesting topics in the form of a small event. In case of interesting outcomes, we can use some resources to follow up within P2P
- ✓ Establish (peer to peer) relationships directly with different ministries, government / judicial / legal institutions, in particular the Ministry of Education and Research. If possible, strive to make the collaboration part of the institution’s annual plan and budget.

- ✓ WG can be funded through membership. Organizations and institutions can chip in.
- ✓ Involve local / civil society organizations more to enhance local capacities and sell / buy their services based on their expertise
- ✓ Engage more with and between universities, also in relation to ministries and government / judicial / legal institutions, for example by organizing internships to strengthen joint research and strengthen channels to disseminate research for maximum uptake and application
- ✓ Engage more with local / regional government institutions, for example the Provincial Government of DKI Jakarta, in particular on land and environmental issues
- ✓ Interesting topics to explore may include (anti-)terrorism, alternative dispute resolution, administrative justice, data protection, criminal procedural law, environmental law, land rights
- ✓ Lobby with other (Indonesian / regional) networks, private sector and / or specific funding agencies (Open Society Foundation, Ford Foundation, etc.) for funding
- ✓ Secure EU funding and/or EU-money channelled through Dutch organisations: check possibilities

In 2021, other WG members will also be invited to organize brainstorm sessions on the future vision of the network and based on the outcomes of the 2020 brainstorm.

In 2020, the role of coordinator of the Indonesian chapter of the WG was transferred from Nuffic-Neso to our local partner Indonesian Institute for Independent Judiciary (LeIP). In this year, LeIP has played an important role to organize the WG meetings in Jakarta, involving new Indonesian members, in particular (government/legal) institutions and NGOs/CSOs. LeIP has set up a core team that can drive the WG for the coming period with the necessary commitment. The core team members include LeIP, Nuffic-Neso, Atmajaya University, IJRS, ICEL and the Judicial Reform Team Office at the Supreme Court.

In 2020, LeIP organized their first WG meeting on 12 November. A total of 20 participants from Indonesia and the Netherlands participated. The goal was to introduce the P2P project to new members and LeIP as new Coordinator of the WG chapter Indonesia. The meeting was also used to discuss the Annual Plan and activities for 2021.

In 2020, the project team developed the WG online platform¹. This online platform is an online go-to place and repository of all relevant information and documents. Members can subscribe and interact with each other. The platform archives all annual plans, meeting agendas and minutes, events' calendar and many more. Up to now, 100 members have registered. The online platform is free of charge and can be maintained and managed beyond 2023.

Despite the challenges in meeting each other in person, the WG has witnessed an increase in the number of WG members and participants of WG meetings compared to previous years. This increase particularly comes from Indonesian students and alumni as well as institutional partners, for example the Netherlands Probation Service and the Netherlands Ministry of Justice and Security. The successful and well-attended thematic events have surely contributed to the visibility and appreciation of the WG.

Thematic events

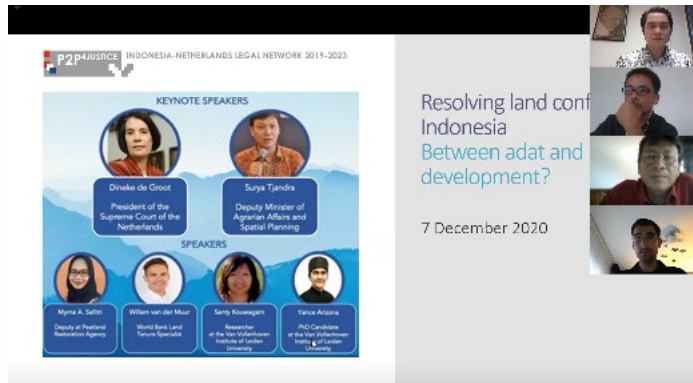
As mentioned in the Corona Impact Report (11 May 2020), Covid-19 presented us with some practical issues and delays. It was challenging to organize thematic events as this involved Indonesian and Dutch partners and Working Group members. Most of them were preoccupied with their primary work process. As a result, the P2P project - including thematic events - has

¹ <https://classroom.google.com/u/0/c/MTYONzYONDEyNzEO>

been considered less of a priority. Nevertheless, we were able to conduct two of the three envisioned thematic events in 2020.

Thematic event on judicial reform

Indonesia and the Netherlands share a long history of academic cooperation regarding land rights and law in Indonesia. Many Indonesian researchers have studied in the Netherlands, particularly at the Van Vollenhoven Institute in Leiden, and many Dutch researchers have focused their research on land rights in Indonesia. On 7 December 2020, a thematic event was organized by WG members and Indonesian and Dutch experts on this topic. The thematic was attended by 193



participants and aimed to highlight ongoing research and gather experts to discuss how to better resolve and minimize land conflicts in Indonesia and what the role of judicial institutions like the Supreme Court should be in the area of law development.

The thematic event was opened by the new President of the Dutch Supreme Court, Professor Dineke de Groot. She addressed the important role of the Supreme Court in developing jurisprudence and legal certainty on this topic. After the roundtable discussion, the Deputy Minister of Agrarian Affairs and Spatial Planning / National Land Agency, Mr Surya Tjandra, reflected on the opening speech and the roundtable discussion. The webinar was closed by the Ms. Brechtje Klandermans of the Netherlands Embassy in Jakarta.

Thematic event on restorative justice

in 2020, the new relationship established between Reclassering Nederland and Dirjen Pas was showcased by means of a jointly organized thematic event on restorative justice. This event was held on 14 December 2020 with the support of Indonesian NGO's LeIP, ICJR and IJRS. This online thematic event was attended by over 145 participants including members of the WG, Dutch and Indonesian government institutions, the private sectors, students and scholars. The discussion focused on restorative justice as a measure to address Indonesia overcrowding in prison. Moreover, the event provided an opportunity for the Indonesian NGOs to present their ongoing research on restorative justice in Indonesia.



The event was opened by Prahesti Pandanwangi, director of Law and Regulations at Bappenas, who spoke about the development of restorative justice in Indonesia, since the inception in the juvenile criminal justice in 2012. Annemieke Wolthuis, Vice-Chair of the European Forum on Restorative Justice touched upon the growth of restorative justice practices in the Netherlands, that is now applied to 40.000 cases on an annual basis in the last 5 years. The director of the Institute for Criminal Justice Reform (ICJR) and Chair of the Coalition of Indonesia NGOs for

Restorative Justice, Erasmus Napitulu, expressed concerns on the fact that in Indonesia, restorative justice is still less favoured by law enforces due to law lack of awareness and implementing regulations. This influences the prison population which has been on the high increase in the past decade. A good picture of the prison situation in Indonesia was provided by Mr. Dodot, Director of IT and Cooperation of Directorate General for Correctional. He said that more investment is needed to inspire a mind shift of the society from punitive behaviour to Restorative Justice so that law enforcement and the judiciary could less apply imprisonment as the only and main penalty for offences. Linda Biesot Account Manager Social Domain, Netherlands Probation Service promoted the success of the Dutch probation service in optimizing alternative sanctions by providing community service.

The event contributed to raising awareness on the development, conditions and wishes of the Indonesian partners regarding the implementation of restorative justice and learn about the benefits of probation services as an incentive for reforms.

INLU 2019 and state visit 2020

The INLU 2019 took place in Jakarta in December 2019 and was very successful; it had a high turnout of participants and interesting panels. For this year's INLU, the WG contributed by providing the following experts and WG to give a panel presentation on:

- *Panel 1 Towards Performance – Based Budgeting (PBB) System for the Public Prosecutors Office*
 - o 1 Expert: Tonnie Hulman, (Program manager, SSR)
- *Panel 8 Cooperation between the Ministry of Law and Human Rights and the Netherlands Probation Services on prison reform and enhancement of alternative sanctions*
 - o 3 Experts: Anne-Marie Bruist (Regional director, Netherlands Probation Service), Raymond Swennenhuis (Policy advisor international office, Netherlands Probation Service) and Nico Tuijn (Deputy chief judge Court of Appeal, 's-Hertogenbosch, Netherlands)
- *Panel 13 Strengthening skills and quality of judges through legal education*
 - o 2 Experts: Remco Van Tooren (Vice Board, SSR) and Anne Tahapary (Senior course manager international activities, SSR)
- *Panel 14 Building Legal Ecosystem on Public Information Openness and Personal Data Protection in Indonesia*
 - o 1 Expert: Herke Kranenborg (Professor in European Privacy and Data Protection Law)

CILC also provided substantial input and time to develop the INLU 2019 final report. Nuffic-Neso is responsible for the delivery of this report. Many panel reports were written by us with the support of the participating experts. At the time of writing, the INLU 2019 final report lies with Nuffic-Neso for finalization.



In March 2020, a state visit took place day. Raymond Swennenhuis and Liza Farihah provided a presentation on behalf of the WG and P2P project. It was a successful visit with ample opportunity to promote the legal cooperation between both countries and the legal network of the WG.

Gender

In the implementation of WG activities, we were able to maintain the women participation around the average rate of 60%. During the April 2020 meeting, 65% of the participants were female. The November 2020 meeting had a women participation of 55%. The overall rate of female participants in WG meetings was 59% in 2020. and in December 2020 57% (overall rate of 59% in 2020). During the thematic event on land rights 5 out of the 7 speakers and moderators were women (71%). During the thematic event on restorative justice, 6 out of 10 speakers, discussants and moderators was women (60%). On average, we were able to achieve a 65% women participation rate of both events.

Baseline 2020

To measure the extent to which the appreciation of the functioning and added value of the network has increased with 20%, we conduct an annual ‘satisfaction’ survey. On 30 April 2020, the baseline for the appreciation was as indicated below. To measure the progress made since April 2020, in Q2 of 2021 a second annual satisfaction survey will be conducted.

	Baseline – 30 April 2020	Target	Status – 30 March 2020
Appreciation of the functioning of the Working Group	3.4 out of 5	4.1 out of 5	TBD in WG meeting 2
Appreciation of the added value of the Working Group	3.7 out of 5	4.4 out of 5	TBD in WG meeting 2

<i>Original activity</i>	<i>Original planning</i>	<i>Realized</i>
WG meeting 1	16 January 2020, Jakarta	Realized, 2 April 2020, online
Adopt WG work plan 2020	31 March 2020, The Hague	Realized, 2 April 2020, online
Thematic event on judicial reform	April 2020, Jakarta	Realized, 7 December 2020, online
WG meeting 2	April 2020, The Hague	Realized, 12 November 2020, online
WG meeting 3	Spring 2020	Realized, 17 November 2020, online
Thematic event on fair treatment approach	Spring 2020	Not realized, postponed to 2021
WG meeting 4	September/October 2020	Not realized
Thematic event on restorative justice	22- 27 June 2020, Jakarta	Realized, 14 December 2020, online
Adopt WG annual plan 2021	October 2020	Realized, 12 November 2020, online

Outcome 2 Sustained and institutionalized relations of NL/IND justice sector institutions have furthered concrete reform processes

- ✓ Output 2.1: Existing long-term peer-to-peer relations between justice sector institutions in the Netherlands and Indonesia are maintained and managed

Mahkamah Agung (MA) – Hoge Raad (HR)

As was foreseen, the last two months of 2019 and the year 2020 has primarily focused on how to contribute to the capacity of the newly established case selection team and monitoring the implementation of the overall case selection procedure as per new decrees. However, due to Covid-19 none of the originally planned missions could be held to actually implement this. The March – April 2020 mission to Indonesia was cancelled last-minute. Quickly we focused on what could still be done in light of all the changes and restrictions. Thanks to the adaptable and resilient mindset of all involved, the project team utilized 2020 to transform our activities into an online program for the year(s) to come.

Courtesy call MA- HR leadership

Instead of sustaining the relationship of both Supreme Courts through visits, we organized two online courtesy calls this year. A first courtesy call took place on 28 April 2020 between the retiring chief justice Hatta Ali and President Maarten Feteris. This was very positively received by both parties and they agreed to continue the relationship online for the time being.



On 19 June, a second courtesy call was organized between the new chief justice M. Syarifuddin and successor of Maarten Feteris as president of the Hoge Raad, Dineke de Groot. During this call, chief justice M. Syarifuddin was congratulated for his new position and ideas were extended about how to transform our activities into an online setting.

By organizing two courtesy calls in 2020, we were able to maintain and further sustain the strong relationship between both institutions especially in light of the change of leadership at both sides.

Online capacity training MA case selection team

2020 was used to “go back to the drawing board” and design an online program that can achieve the same objectives as was originally set and can be implemented in the following year(s). By the end of 2020 and through monthly online consultation meetings, the project team and colleagues of the MA and HR have jointly developed an online program that consists of the following elements:

- 8 Live online sessions (Zoom) with the newly established case selection team.
- Each session focuses on a different but related topic (case flow, frequency of plenary meetings, the role of Advocate General, question of law / question of fact, the role of the “advies” and the utilization of IT in case handling).
- Each session involves colleagues of the HR ranging from members of the research bureau (WB) to the Advocate-General and a Justice.
- 7 Video messages by HR colleagues about a relevant topic.
- In preparation of the online session.

- Each video message deals with a topic that can support the MA case selection team in enhancing their understanding about the case handling flow.
- 1 animated workflow of the HR to support MA increase understanding about how the HR is organized.
- 2 courtesy calls per year to sustain the relationship between both institutions.

The first online session is planned on 24 March 2021.

Thematic event judicial reform

See for more information, chapter 3, page 8.

Mahkamah Agung (MA) – Netherlands Council for the Judiciary (Raad voor de Rechtspraak; RvdR)

In March 2020, the MA realized an important milestone as the RENSTRA 2020 -2024 was submitted to Bappenas for integration into the Indonesia National Development Plan. The RENSTRA was approved in May 2020. This marked a successful closure of the preparation phase. Courts are now trying to integrate the Renstra in their system and are requesting support from MA to implement it.

In 2020, the management of performance-based budgeting at the MA and lower courts has been placed under the leadership of the Directorate of General Courts (Badilum) to ensure sound implementation at the lower courts. As this is a different unit within the MA, we needed to first establish contact with the new director-general Mr. Prim Haryadi before we could move on to discuss ideas for collaboration and implement activities. Due to his pre-occupation with his primary work as result of Covid-19, this meeting did not take place in 2020. At the time of writing, we are planning a first courtesy call. as well as a strategic meeting with the JRTO team about the status of the performance-based budgeting at the courts right after the presentation of the MA Annual Report 2020 on 17 February 2021

In the spring of 2020, we planned a working visit of Jos Puts (RvdR) and Tonnie Hulman (SSR) to Indonesia to meet with the MA planning bureau to aid in the implementation process. This visit did not take place due to Covid-19, limiting the possibilities for monitoring and examining of the implementation of the RENSTRA. Instead, an online courtesy call was organized.

Online courtesy call RvdR, SSR and PBB

On 21 October 2020, Jos Puts and Tonnie Hulman met with the head of the MA planning

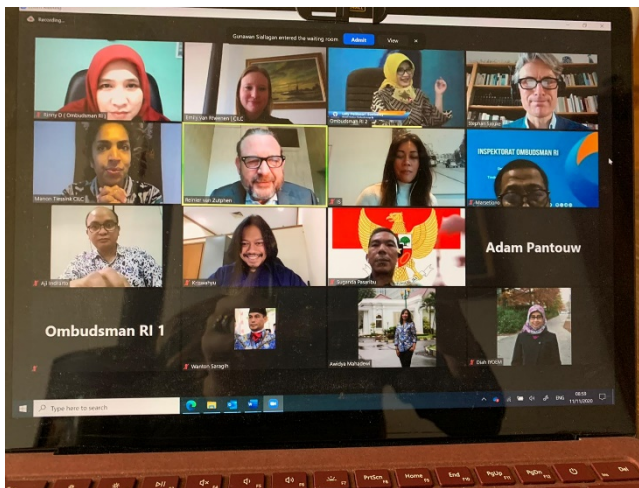


Bureau, Pak Joko Opoyo. During the courtesy call, various developments were discussed that had taken place since the court was last able to meet (nearly a year ago). This included the transfer of authority of PBB, the budget cuts and loss of staff that the Planning Bureau is currently dealing with. These developments have resulted in less available time for staff to coordinate within departments and meet with experts to plan and implement project activities. The courtesy call proved to be an important meeting to discuss the

current capacity challenges of the MA Planning Bureau and consider what still can be done. Everybody shared that working online has its opportunities considering the capacity issues the MA Planning Bureau is dealing with. The meeting concluded with the agreement amongst all that there is still a clear need from the Dutch experts to support the MA in developing budgets that are based on performance and actual needs. In 2020, several meetings were held with Jos Puts and Tonnie Hulman to give shape to an online form of support that will be enrolled in 2021.

Ombudsman of Indonesia (ORI) – National Ombudsman of the Netherlands (NO)

Like our original plans for 2020, main efforts were placed on strengthening the relationship between the leadership of both institutions. Due to covid-19 we had to cancel our mission which was planned in March – April 2020 (joint mission with the Hoge Raad). Understandable, ORI staff was pre-occupied with maintaining their primary work which came heavily under pressure as result of Covid-19 and related measures and constraints as mentioned in our Corona Impact Report. Therefore, it took some time to organize an alternative activity for the mission.



Eventually a courtesy call was organised between the Dutch Ombudsman (NO), Mr. Reinier van Zutphen and the Chairman Prof. Amzulian Rifai and Vice Chairman Ms. Lely Pelitasari Soebekty of the Ombudsman of the Republic of Indonesia (ORI) on 11 November 2020. This online meeting was also attended by 7 commissioners of ORI, the Secretary General, Head of Partnership and Head of Law, Partnership and Organization. The meeting was instrumental in several ways. First, it helped strengthen the

relationship between the leadership. It has been a while since Mr. Reinier van Zutphen and the leadership of ORI met and confirmed their partnership. Second, it provided an opportunity to inform once again everyone about the P2P project, our ambitions and goals and identify a concrete way forward. Third, with the expected change of commissioners in the beginning of 2021, the meeting contributed to a soft transfer of project information and its goals and most importantly the commitment of ORI commissioners. The main outcomes of the meeting were:

- The situation of Covid-19 has shown even more the importance and urgency of propartif when dealing with complaint handling. In times of crisis (be it Covid-19 or something else), it is important to maintain and even strengthen a sense of responsive justice.
- The current Covid-19 situation provides a good momentum to engage other government institutions, both from Indonesia and the Netherlands to continue this dialogue.
- A concrete idea could be to organize an online event about the challenges and opportunities of Covid-19 for the propartif.
- Another event in the foreseeable future could focus on engaging Indonesian and Dutch government institutions to discuss the propartif approach as a good practice of responsive justice and how this can be applied in other government institutions.

2020 was also the year to focus on further institutionalizing propartif at ORI. There is a need to standardize the procedure so that the propartif practice becomes fully embedded across all regional offices. Although the mission was cancelled, several online consultations were held to push this topic further. This has resulted in the establishment of a working group at ORI specifically dealing with this. During a last meeting in 2020 (16 December) ORI and NO also agreed on an online program for 2021 that focuses on supporting ORI in embed propartif in an existing regulation or guideline and capacity building to position ORI as knowledge centre towards other Indonesian government institutions including the development of communication materials. This is part of the approved Annual Plan 2021.

The thematic event on responsive justice that was planned for 2020 was not implemented due to Covid-19. This event is now included in the approved Annual Plan 2021 and will focus on engaging Indonesian and Dutch government institutions to discuss the propartif approach as a good practice of responsive justice and how this can be applied in other government institutions.

Gender

For 2020, our goal was to increase women participation with an average of 20% with a baseline set at 2. Throughout the many online activities that were organized under outcome 2, we have achieved more than our target of 7. In 2020, we were able to engage 25 women in our activities.

Baseline 2020

To measure how many concrete reform goals were supported through the sustained bilateral relations, we have put the baseline on 30 April 2020 at 0. At that point, the project was established, but no missions or activities were executed to support concrete reform goals under outcome 2. Through the work with the Mahkamah Agung and the ORI, we have contributed to 5 reform goals in 2020. This is one more than the target we set in April 2020 and two more than originally planned in 2019.

	Baseline – 30 April 2020	Target	Status – 30 March 2021
At least three concrete reform goals supported through the sustained bilateral relations	0	4	5

<i>Activity</i>	<i>Objectives</i>	<i>Original planning</i>	<i>Realized</i>
Working visit HR to MA with the successor of Maarten Feteris	Training and knowledge exchange on case selection at MA and introduce the successor to the leadership of MA	March / April 2020, Indonesia	Realized by two courtesy visits held and online program developed
Thematic event on judicial reform	Engage a broader audience on the topic of and showcase the work being done between the peer-to-peer relation	March / April 2020, Indonesia	Realized, 7 December 2020, online

Working visit MA to HR with the successor of CJ Hatta Ali	TBC	Fall, Netherlands	Realized by two courtesy visits held and online program developed
Follow up workshop MA with Jos Puts (RvdR) and Tonnie Hulman (SSR)	Updating the performance indicators tools and other M&E tools to monitor the implementation of performance-based budgeting	March / April 2020, Indonesia	Realized by one courtesy call on 21 October 2020 to update on developments and strengthen the relationship
Monitoring mission MA with Jos Puts (RvdR)	Monitor progress of RENSTRA implementation	September/October 2020, Indonesia	Realized by one courtesy call on 21 October 2020 to update on the developments and strengthen the relationship
Working visit NO – ORI (Possibly in conjunction with a thematic event on FTA)	Institutionalization of FTA at ORI	Spring 2020	Realized by one courtesy call held on 11 November 2021 and online consultation on 8 July 2020 and 16 December 2020
Working visit ORI – NO with Reinier van Zutphen	Institutionalization of FTA at ORI	19 – 23 October 2020	Realized by one courtesy call held on 11 November 2021 and online consultation on 8 July 2020 and 16 December 2020

Outcome 3 New bilateral relations between justice sector institutions established in support of concrete reform goals

- ✓ Output 3.1: New peer to peer relation(s) between the Netherlands and Indonesian probation service is established to increase awareness of Indonesian criminal justice actors about the benefits and opportunities of probation and alter-native sanction
- ✓ Output 3.2: New peer to peer relation(s) established and managed in support of judicial reform in line with RPJMN 2020-2024

Indonesian Probation Service (Dirjen Pas) – Netherlands Probation Service (Reclassering Nederland)

In December 2019, the new peer-to-peer relation between Reclassering Nederland and Dirjen Pas was further strengthened during a working visit of Reclassering Nederland to Indonesia. During this visit, both institutions facilitated a panel on prison reform and the enhancement of alternative sanctions in Indonesia during the INLU 2019. This marked the first opportunity for Reclassering Nederland and Dirjen Pas to publicly engage in a discussion with other Indonesian stakeholders about reforms of the correctional services in Indonesia. The panel was attended among others by the MA, the Attorney General’s Office (Ago), Bappenas and the Institute for Criminal Justice Reform (ICJR). They shared common challenges faced in Indonesia prisons including overcrowding, deteriorating prison conditions and lack of supervision and security in prison facilities. Remedies that were proposed included the implementation of non-custodial

measures which Dirjen Pas and the criminal sector could benefit. This could have a positive effect on the prison population as well as operational costs.

During the same visit, both institutions discussed the focus and planning of activities for 2020 to better understand the Indonesia correctional services so that we can tailor the project activities based on the actual needs of the Indonesian correctional services (Dirjen Pas). It was agreed to implement a baseline study, two working visits of the Netherlands Probation Services and Dirjen Pas and one thematic event.

Baseline study on legislation and institutional capacity

In March 2020, a baseline study was conducted and in collaboration with the Australian Indonesia Partnership for Justice (AIPJ) and the Asia Foundation. The purpose of the baseline study was to provide data and information on the current situation in Indonesian prisons and probation services and identify specific gaps and opportunities that the P2P project and the Asia Foundation could potentially support through peer-to-peer exchanges. The baseline study was implemented by 3 experts; 2 experts from Reclassering Nederland (Raymond Swennenhuis and Linda Biesot) and 1 expert from Australian Aid (Leopold Sudaryono) and submitted to the EKN on 1 October 2020.



The baseline study was carried out in the form of desk research and a one-week mission to Indonesia where the experts met with various criminal justice stakeholders to enquire about their views and understand the correctional practice in Indonesia. Stakeholders that were interviewed include the Directorate General of Corrections

(DGC, Dirjen Pas), the MA, Ombudsman of Indonesia (ORI), the Institute for Criminal Justice Reform (ICJR), and the Probation and Prison Units in Jakarta, Semarang, Yogyakarta and Surakarta (Solo). The baseline study focussed on mapping the legal and institutional framework of the correctional services, assessing the organisational capacity of Dirjen Pas (staff capacity, workload, knowledge and skills) and the current public opinion on probation, alternative sanctions and reforms in this area.

From the baseline outcomes it was evident that challenges that face Indonesia correction service are significant. With a large overpopulation in prisons the correctional services have difficulties coping with the many tasks they have. Moreover, overpopulation takes a lot of resources and causes constraints in the area of human rights and healthcare. To address these issues, the baseline study recommended to make a better use of non-custodial measures. This could be Realized among others through legislative and policy reforms and capacity building of the probation service.

Since its existence, the baseline report has been a key document in developing and implementing activities with Dirjen Pas.

Working visit Dirjen Pas and multi-stakeholder roundtable

Following the baseline study, a working visit to the Netherlands was planned in March 2020 for senior representatives of Dirjen Pas and other stakeholders of the Indonesian criminal justice sector. During this visit, a multistakeholder roundtable was foreseen to share the Dutch practice of probation work including cooperation and coordination with criminal justice chain partners and discuss the preliminary outcomes of the baseline study. At the same time, the operational staff Dirjen Pas would visit the Netherlands considering the TMT project. Unfortunately, both visits were cancelled due to outbreak of Covid-19. Despite Covid-19, 2020 provided ample opportunity to strengthen the new relationship between Reclassering Nederland and Dirjen Pas and support the latter in their reform efforts. Several online meetings, a courtesy call and an online thematic event have been organised as a result.

Online courtesy call Dirjen Pas – Reclassering Nederland

As an alternative to the cancelled mission, an online courtesy call was held between Mr. Reynhard Silitonga, the new Director-General of Dirjen Pas and Mrs. Anne-Marie Bruist, Director of Eastern region of the Dutch Probation Service on 20 July 2020. During this courtesy call, the P2P project was presented and the main findings of the baseline study. Both directors affirmed their commitment to collaborate, especially in the following three key reform areas: 1) addressing overcrowding in prisons, 2) capacity building of staff and 3) alternative sanctions.

Online multistakeholder meeting

Originally, the idea was to organize a multistakeholder meeting during a visit of Dirjen Pas to the Netherlands. With the cancellation of the working visit and in consultation with Dirjen Pas and Bappenas it was decided that Reclassering Nederland will be invited to the bi-monthly multistakeholder meeting organised by Dirjen Pas and Bappenas. For Reclassering Nederland to be invited to these meetings can be considered an important achievement of the P2P project. It shows the mutual commitment, trust and respect to further strengthen this peer-to-peer relationship and both being receptive to the ideas and input from each other.

On 30 September 2020, Mr. Raymond Swennenhuis from Reclassering Nederland was invited to this first Focus Group Discussion to share experiences on how to optimise the use of alternative sanctions in correctional services. This multistakeholder meeting was organised by Bappenas and attended by 30 participants from Indonesian government institutions including Dirjen Pas, the police, AGO as well as civil society organizations. The aim of the meeting was to share ideas and good practices on implementing alternatives to imprisonment in the Netherlands as input for the criminal justice actors around the table in relation to correctional reforms in Indonesia. The outcomes of the baseline study were also presented and agreed upon by all participants around the table. A concrete outcome of the meeting is the intention to develop a policy paper on the application of alternative sanctions that will inform the Indonesia Parliament on the amendment of the Criminal Code (RKUHP).

Work visit Reclassering Nederland and knowledge exchange meeting

In September 2020, we planned a working visit of Reclassering Nederland to Indonesia to further familiarise them with the probation work in Indonesia and to follow up on the outcomes of the working visit of Dirjen Pas that was to be conducted in March 2020. In conjunction with the working visit of Reclassering Nederland, a knowledge exchange meeting was planned as well to share and discuss experiences and knowledge on probation work. These activities could not be carried due to Covid-19. Instead, an online consultation meeting was

organised on 8 December 2020 with senior officers of Dirjen Pas. During this meeting we discussed the project progress, and we organized an exchange of knowledge and experiences both institutions in the face of Covid-19. Based on the outcomes, Dirjen Pas and Reclassering Nederland identified topics that should be further could discussed in the form of in bi-monthly online knowledge exchange meetings. The planning of these meetings will start in the first quarter of 2021.

Thematic event restorative justice

See for more information, chapter 3, page 8.

TMT Strengthening Probation Service in Indonesia

With CILC's award of Nuffic's Tailor-Made Training (TMT) project 'Strengthening Probation Service in Indonesia', the collaboration between the two partners was further enhanced through capacity building activities. This project provides training for prison and probation officers on supervision and rehabilitation of offenders, reporting on offender's behaviour and introducing alternative sanctions in correctional practice. This training component is complementary to the focus and activities of P2P in three ways. First, it gave the Dutch Probation Service a better understanding of the existing (or lacking) knowledge and skills on issues related to probation and alternative sanctions. This has guided them into developing P2P activities based on actual needs and demands. Second, with CILC managing both projects, we could ensure there was no duplication of efforts and as much as possible mainstreaming of activities. Third, implementing the TMT with Dirjen Pas and the Dutch Probation Service, the peer-to-peer relationship was further strengthened.

New peer-to-peer relations

As part of the P2P project, new opportunities to expand strategic cooperation between Indonesian and Dutch institutions are being explored. New strategic cooperation should support Indonesia's judicial reform in line with the National Development Plan (RPJMN 2020 – 2024). To this end, contact has been established with Mrs. Prahesti Pandanwangi, Director of Law and Regulations of the National Development Planning Agency (Bappenas) and EKN to explore the priorities and opportunities for cooperation.

Consultation meeting between Bappenas and CILC to present P2P and areas for collaboration

On 20 July 2020, the P2P project team presented the project to Mrs. Prahesti Pandanwangi and discussed the priorities of the RPJMN with the goal to explore whether there are opportunities for strategic cooperation in the framework of the P2P project. It is important to identify topics of mutual interest and added value and where we can support direct exchange between peers. Topics in the field of restorative justice and land rights reform were identified to be a priority within Indonesia's justice reform and where we can utilize and promote Dutch expertise.

Due to Covid-19, it has proven difficult to organize meetings on a regular basis. Bappenas was – and still is – preoccupied with maintaining their primary work. In addition, it was noted that Bappenas may need a more formalized form of collaboration in relation to the P2P project to be able to commit more time and dedication. Signing a memorandum of understanding (MoU) with EKN could be a concrete way forward. This will be further explored in 2021. As such, 2020 has laid the groundwork for strengthening the relationship with Bappenas and fostering the dialogue on topics of mutual interest to be further explored in the context of the P2P project.

Gender

Under outcome 3, there was no gender baseline set as there were no activities planned or implemented yet. Based on the participants of the 2020 activities under outcome 3 and like outcome 2, we can now set the baseline at 2. As mentioned in the Annual Plan 2021, we will strive for 20% increase of women participation for the following years.

Baseline 2020

To measure how many concrete reform goals were supported through new bilateral relations, we have put the baseline on 30 April 2020 at 0. At that point, the project was established, but no missions or activities were executed to support concrete reform goals under outcome 3. Through the relationship with Dirjen Pas we targeted 1 concrete reform goal as well as 1 through a relationship to be established yet.

In 2020, we were able to support 1 concrete reform goal through the relationship with Dirjen Pas, namely on reinforcing alternative sanctions as criminal penalty. As we did not establish new peer-to-peer relationships under outcome 3.2, we were not able to achieve the total target of 2 under outcome 3.

	Baseline – 30 April 2020	Target	Status – 30 March 2021
At least two concrete reform goals supported through the sustained bilateral relations	0	2	1

<i>Activity</i>	<i>Objectives</i>	<i>Original planning</i>	<i>Realized</i>
Baseline study on legislation and institutional capacity (including opportunities pre-trial services)	Understand better the prison condition and probation services delivered and explore challenges and opportunities in introducing alternative sanctions and probation	2 – 11 March 2020, Indonesia	Realized, 2 – 11 March 2020, Report submitted on 10 October 2020
Work visit Dirjen Pas and multi-stakeholder roundtable	Familiarize Dirjen Pas and others with Dutch practice of probation work including cooperation and coordination with criminal justice chain partners and discuss preliminary outcomes of baseline study	16 – 19 March 2020, the Netherlands	Realized by means of online courtesy call on 20 July 2020 & participation in Focus Group Discussion on 30 September 2020
Work visit Dutch Probation Service and knowledge exchange meeting	Share and discuss experiences and knowledge on probation work	22 – 27 June 2020, Indonesia	Realized by means of online consultation meeting on 8 December 2020
Thematic event on restorative justice	Engage a broader audience on the topic of probation work and showcase the work being done	22 – 27 June 2020, Indonesia (tbc)	Realized, 14 December 2020

	between the new peer to peer relation		
Meetings between CILC, Bappenas and EKN on regular basis	Update Bappenas and EKN on ongoing P2P activities and discuss potential ideas / opportunities under output 3.2.	In conjunction with work visits under outcome 2.1 and 3.1	Realized by means of online meetings on 20 July 2020

Outcome 0 Project management and reporting



Covid-19 and the subsequent national and international restrictions and measures have impacted on the core tasks of CILC, including the implementation of our P2P flagship project. There were many issues to deal with and adjust in our project management to be able to transform activities and maintain relationships. Indeed, Covid-19 has prompted us to reconsider our ways of working and explore alternative, creative ways of implementing P2P activities and achieving its objectives.

These adjustments did not occur overnight. With the cancelation of several planned missions between March and June 2020, CILC’s engagement in backstopping and project management first decreased, resulting in the significant drop of our *declarability* from mid-March until the end of April. Since the beginning of May, we have seen, however, that our engagement in project management has gone up again due to the time needed to transform offline activities into online formats and programs. It shows that these transformations need significant time to be designed, coordinated and implemented, both from a technical point of view as well as didactical. The following adjustments and efforts were made in the course of 2020:

- ✓ Efforts were made to maintain the relationships despite pre-occupation with health and security issues as well as with the primary work of our institutional partners
- ✓ Guidance and assistance were increased to inform partners about the possibilities and advantages of online meetings and activities and guiding them in this transformation
- ✓ P2P activities and meetings were transformed from offline to online so that we could continue our joint efforts in achieving the objectives of the project under outcome 1, 2 and 3. This meant more preparation time for CILC and LeIP staff.

Activity	Original planning	Realized
12 Monthly operational calls (internal management purposes)	Every third week of the month	Realized
At least 1 IATI workshop	Q1 of 2020	Not realized, instead online consultations with IATI helpdesk and online training in 2021
1 Annual financial progress report 2019	31 March 2020	Realized, 31 March 2020
1 Baseline report for results framework	1 May 2020	Realized, 1 May 2020
1 Bi-annual coordination meeting	March 2020	Not realized, due to cancelation of March 2020 mission
1 Work Plan WG Indonesia 2020	1 October 2020	Realized, 1 October 2020
1 Annual plan and budget 2020	1 October 2020	Realized, 1 October 2020

4. Concluding remarks



Besides a lot of difficulties and uncertainty, the Covid-19 pandemic also brought us something positive. It brought us the opportunity to rethink our traditional ways of working and innovate where possible.

The “two missions a year approach” was transformed into several online programs. We started experimenting with various methods including video recordings, online surveys, online consultations and infographics. We increased our own knowledge and skills capacity in developing and delivering online activities including workshops, webinars and trainings.

All these innovations and adaptations were not possible without the ongoing commitment and flexibility of all partners involved, including the CILC team. CILC and partners needed much more time to design, coordinate and implement online activities. At the same time, the project budget was not optimally utilized due the cancellation of many planned missions. As a result, the financial report 2020 (annex 2 to this annual report) shows that only 40% of the budget was implemented. We are grateful to the EKN that from 2021 onwards, we can follow a more flexible budget approach that is sensitive to the ongoing uncertainty and difficulties because of the pandemic.

In 2021, CILC and its partners under the P2P project are aiming to contribute to the organisation of the bi-annual INLU. We usually do this by providing Dutch experts for several panel sessions. The INLU is an important conference to showcase the large and still growing network of legal professionals from Indonesia and the Netherlands and to further strengthen the bilateral relationship on legal cooperation. The INLU is jointly organized by Indonesian and Dutch organizations and institutions with an active role for the Working Group. With the ongoing Covid-19 pandemic it is difficult to plan a big live event like the INLU (250+ participants). Therefore, we would like to kindly propose to utilize the remaining 2020 budget to develop an online conference system. Such an online tool can easily facilitate up to hundreds of participants with a variety of elements including plenary sessions, panel sessions, hybrid sessions, network carousels, videos, etc. Ideally, this system can be used well beyond the P2P project duration (end of 2023) and as such is a sustainable investment to maintain and showcase the network and bilateral relationship in the years to come.

Despite the challenges we have faced in 2020, we look back at an inspiring year. We were able to maintain the existing relationships and network and strengthen the new relationship through new and innovating methods and activities. We are certain these changes will become an integral part of our P2P project in the years to come.

Annex I Results Framework

THEME	IMPACT / OUTCOME	RESULT AREA		
SRoL	Impact	Sustained long-term partnerships and knowledge exchange between IND and NL legal professionals support justice reform in Indonesia		
	Outcome	<ol style="list-style-type: none"> Indonesia-Netherlands Rule of Law network continues to operate and remains relevant Sustained and institutionalised relations of NL/IND justice sector institutions have furthered concrete reform processes New bilateral relations between justice sector institutions established in support of concrete reform goals 		
	Outcome indicators	<u>20% increase in appreciation of Indonesia Working Group members regarding the functioning and added value of the network</u>		
		• Baseline: 3.4 out of 5 and 3.7 out of 5	• Target: 4.1 out of 5 and 4.4 out of 5	• Status: TBD in Q2 2021
		<u>At least three concrete reform goals supported through the sustained bilateral relations</u>		
		• Baseline: 0	• Target: 4	• Status: 5
		<u>At least two concrete reform goals supported through new bilateral relations</u>		
• Baseline: 0	• Target: 2	• Status: 2		

Indicator / Result	Results framework indicator / activity specific indicator	Baseline + year	Targets + year	Source	Status
1.1 Indonesia Working Group continues to function throughout 2019 -2023	Result framework indicator	1, 2019	1, 2020	Annual Report 2020	1, 2020
1.2 Thematic events organised with existing and new partners have contributed to deepening the dialogue on specific reform areas	Activity specific indicator	0, 2019	3, 2020	Annual Report 2020	2, 2020
2.1 Existing peer to peer relations between justice sector institutions are managed and maintained	Result framework indicator	3, 2019	3, 2020	Annual Report 2020	3, 2020

3.1 New peer to peer relations between Netherlands and Indonesia probation service established to increase the benefits of probation and alternative sanctions	Result framework indicator	0, 2019	1, 2020	Annual Report 2020	1, 2020
3.2 New peer to peer relations established in support of judicial reform in line with RPJMN 2020 -2024	Result framework indicator	0, 2019	1, 2020 (tbc)	Annual Report 2020	0, 2020

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	1.1 Indonesia Working Group continues to function throughout 2019-2023

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of annual plans adopted	Activity specific indicator	0, 2019	1, 2020	??	Annual Report 2020	1, 2020
Number of working Group meetings held including at least session specifically focussing on gender	Activity indicator	0, 2019	3, 2020	Same here, fill in results?	Annual Report 2020	3, 2020

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	1.2 Thematic events organised with existing and new partners have contributed to deepening the dialogue on specific reform areas 1.2 Increased number of partners engaged in activities of the network, with specific focus on equal participation of women

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of thematic events held	Activity specific indicator	0, 2019	3, 2020	Results?	Annual Report 2020	2, 2020
Number of member organisations in the Netherlands and Indonesia engaged through the Working Group	Activity specific indicator	30, 2019	35, 2020		Annual Report 2020	47, 2020
Number of organisations in Indonesia engaged through these events on reform processes	Activity specific indicator	0, 2019	5,2020		Annual Report 2020	60, 2020
Number of participants (m/f) involved in these events (target: % increase of women involvement)	Activity specific indicator	Estimated at 60%, 2019	Keep at 60%, 2020		Annual Report 2020	59%, 2020

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	2.1 Existing long-term peer-to-peer relations between justice sector institutions in the Netherlands and Indonesia are maintained and managed 2.1 Increase participation of women in working visits

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of exchanges between IND and NL partners that have taken place in support of: <ul style="list-style-type: none"> Acceleration of case handling Functioning of the chamber system Improved M&E and strategic planning 	Activity specific indicator	0, 2019	8, 2020		Annual Report 2020	16, 2020

<ul style="list-style-type: none"> Institutionalisation of FTA 						
Number of participants (m/f) involved in these events (target: % increase of the involvement of women)	Activity specific indicator	Estimated at 2, 2019	20% increase		Annual Report 2020	16, 2020

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	3.1 New peer to peer relation between Netherlands and Indonesian probation service is established to increase awareness of Indonesian criminal justice actors about the benefits and opportunities of probation and alternative sanctions

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of exchanges facilitated between IND probation service and NL partners in support of the adoption of an Indonesian probation roadmap	Activity specific indicator	0, 2019	2, 2020		Annual Report 2020	4, 2020
Baseline study on legislation and institutional capacity (including opportunities for pre-trial phase involvement) produced between November 2019 and March 2020	Activity specific indicator	0, 2019	1, 2020		Annual Report 2020	1, 2020

THEME	IMPACT / OUTCOME / OUTPUT	RESULT AREA
SRoL	Output	3.2 New peer to peer relation(s) established and managed in support of judicial reform in line with RPJMN 2020-2024

Indicator	Results framework indicator or activity specific indicator	Baseline + year	Targets + year	Results from reports received between Jan – Dec 2020	Source	Status
Number of exchanges facilitated between new IND and NL partners to provide Dutch input in support of law-making and/or legal reform processes	Activity specific indicator	0, 2019	1, 2020 (tbc)		Annual Report 2020	3, 2020
Number of participants (m/f) involved in these events (target: % increase of the involvement of women)	Activity specific indicator	To be determined once activities are being implemented, 2019	20% (tbc)		Annual Report 2020	0, 2020

Annex 2 – Financial report 2020

Please see separately attached to this report.